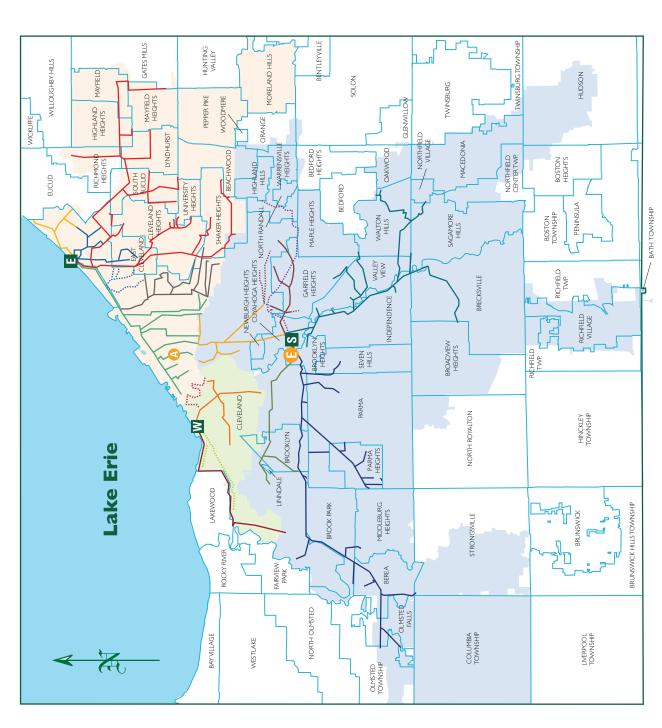




# 2011 COMPREHENSIVE ANNUAL FINANCIAL REPORT

for the year ending December 31, 2011 A POLITICAL SUBDIVISION OF THE STATE OF OHIO





# LEGEND

- (A) McMonagle Administration Building 3900 Euclid Avenue
- E Environmental & Maintenance Services Center 4747 E. 49th Street
- E Easterly Treatment Plant 14021 Lakeshore Boulevard
- S Southerly Treatment Plant 6000 Canal Road
- W Westerly Treatment Plant 5800 W. Memorial Shoreway

# EASTERLY WASTEWATER TREATMENT PLANT INTERCEPTOR SYSTEM

- --- Easterly Interceptor
- Doan Valley Interceptor
  - Dugway Interceptor
- E.I 40th-Hayden/E.I 52nd-Ivanhoe Interceptors Heights-Hilltop Interceptors & ICRSE.I 40th-Hayden/E.I 52nd-Ivanhoe Intercent
  - Lakeshore-Nottingham Interceptors

# SOUTHERLY WASTEWATER TREATMENT PLANT INTERCEPTOR SYSTEM

- Big Creek Interceptor
- —— Cuyahoga Valley Interceptor
- ····· Mill Greek Interceptor
- Mill Creek Tunnel Under construction
   Southwest, West Leg Interceptors & ICRS

  - Southerly Interceptor

# WESTERLY WASTEWATER TREATMENT PLANT INTERCEPTOR SYSTEM

- -- Northwest Interceptor ..... Low Level Interceptor
  - Westerly Interceptor
- Walworth Run Interceptor
- Easterly service area
- Southerly service area
  - Westerly service area

FOR MORE INFORMATION, VISIT www.NEORSD.org / REVISED 12/09

This information is for display purposes only and is intended to give customers and interested parties an approximate representation of the sewer district's service area, for more detailed, technical, or boundary-related information, please contact us at (216) 88 1-6600, thank you,

# **Northeast Ohio Regional Sewer District**

## A Political Subdivision of the State of Ohio

2011 Comprehensive Annual Financial Report For the Year Ended December 31, 2011

Prepared by the Department of Finance

Jennifer L. Demmerle, CPA Director of Finance



## COMPREHENSIVE ANNUAL FINANCIAL REPORT

## **DECEMBER 31, 2011**

## **TABLE OF CONTENTS**

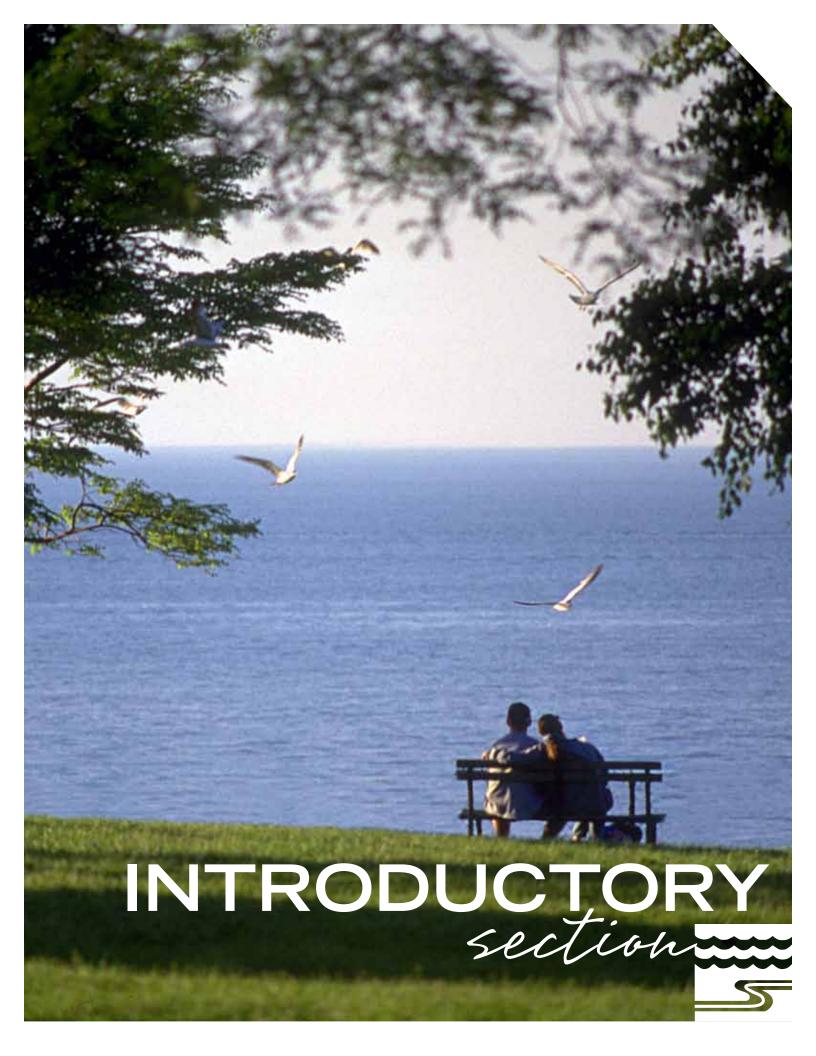
PAG	Е
INTRODUCTORY SECTION	
Letter of Transmittali	
GFOA Certificate of Achievementxii	
GFOA Budget Awardxiii	
Table of Organizationxiv	
FINANCIAL SECTION	
Independent Auditors' Report	
Management's Discussion and Analysis	
Basic Financial Statements	
Statements of Net Assets	
Statements of Revenues, Expenses and Changes in Net Assets	
Statements of Cash Flows	
Notes to the Basic Financial Statements	
Supplementary Information	
Schedule of Revenues, Expenses and Changes in Net Assets – Budget to Actual51	
Notes to Supplementary Information	
STATISTICAL SECTION (UNAUDITED)	
Net Assets by Component – Last Ten Years	
Changes in Net Assets – Last Ten Years	
Revenues by Type – Last Ten Years	
Operating Expenses by Type – Last Ten Years	
Communities Served by the District and Estimated Population Served	
Largest Customers of the District	
Ratio of Outstanding Debt by Type – Last Ten Years 70	
Demographic and Economic Statistics – Last Ten Years	
Principal Employers	
Miscellaneous Operating Statistics – Last Ten Years 74	
Cumulative Asset Growth – Last Ten Years	
Capital Asset Statistics – Last Ten Years	

## COMPREHENSIVE ANNUAL FINANCIAL REPORT

## **DECEMBER 31, 2011**

# **TABLE OF CONTENTS** (Continued)

	PAGE
STATISTICAL SECTION (UNAUDITED) (continued)	
CONTINUING DISCLOSURE REQUIREMENTS	
Sewer Customers and Usage	
Historical Number of Customer Accounts – Last Ten Years	80
Annual Metered Billing Quantities – Last Ten Years	82
Summary of Revenues, Expenses and Debt Service Coverage – Last Ten Years	84
Sewage Service Rates – Rate History	86
Capital Improvement Program – Uses and Sources of Funds	
2012 Through 2021	88





June 22, 2012

To the Board of Trustees and Citizens Served by the Northeast Ohio Regional Sewer District:

State law requires that all local governments publish within six months of the close of each fiscal year a complete set of financial statements. These financial statements are required to be presented in conformity with generally accepted accounting principles audited in accordance with standards generally accepted in the United States of America by licensed certified public accountants. Pursuant to that requirement, we hereby issue the comprehensive annual financial report of the Northeast Ohio Regional Sewer District for the fiscal year ended December 31, 2011.

This report consists of management's representations concerning the finances of the Northeast Ohio Regional Sewer District. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the Northeast Ohio Regional Sewer District has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft or misuse and to compile sufficient reliable information for the preparation of the Northeast Ohio Regional Sewer District's financial statements in conformity with accounting principles generally accepted in the United States of America (GAAP). Because the cost of internal controls should not outweigh their benefits, the Northeast Ohio Regional Sewer District's comprehensive framework of internal controls has been designed to provide reasonable, rather than absolute, assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The Northeast Ohio Regional Sewer District's financial statements have been audited by the Auditor of the State of Ohio. The goal of the independent audit was to provide reasonable assurance that the financial statements of the Northeast Ohio Regional Sewer District for the fiscal year ended December 31, 2011, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The Auditor of the State concluded, based upon the audit, that there is reasonable basis for rendering an unqualified opinion that the Northeast Ohio Regional Sewer District's financial statements for the fiscal year ended December 31, 2011 are fairly presented in conformity with GAAP. The Independent Auditors' Report is presented as the first component of the financial section of this report.

GAAP requires that management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The District's MD&A can be found immediately following the Independent Auditors' Report.

#### PROFILE OF THE DISTRICT

#### General

The District is an independent political subdivision of and organized under the laws of the State of Ohio, specifically Chapter 6119 of the Ohio Revised Code. Originally named the Cleveland Regional Sewer District, it was created in 1972 for the purpose of assuming the operation and management of certain wastewater collection, treatment and disposal facilities serving the Cleveland metropolitan area. Prior to 1972, these facilities were owned and operated by the City of Cleveland.

#### **Service Area**

The District's service area covers approximately 350 square miles. The District encompasses 97% of the City of Cleveland and all or portions of 61 suburban communities in Cuyahoga, Lake, Lorain and Summit Counties. The area contains a residential service population in excess of one million persons and includes a diverse group of service, information, biotechnology, manufacturing and processing industries. The District treats more wastewater than any other wastewater treatment system in the State of Ohio.

#### Governance

The District is governed by its Board of Trustees. The Board consists of seven members, each of whom serves a five-year term, who are appointed as follows: (i) two by the Mayor of the City of Cleveland; (ii) two by council of governments (the "Suburban Council") comprised of representatives of all suburban communities served by the system; (iii) one by the Cuyahoga County Council; (iv) one by the appointing authority of the subdistrict with the greatest flow; (v) and one by the appointing authority of the subdistrict with the greatest population.

#### **Budgets**

General provisions regulating the District's budget and appropriation procedures are set forth in the Ohio Revised Code. The Executive Director is required to submit the District's operating and capital budgets to the Board of Trustees and they are required to adopt such budgets by March 31 of the year to which they apply. Readers should refer to the Schedule of Revenues, Expenses and Changes in Net Assets – Budget to Actual on page 51 of this report, along with the accompanying Notes to Supplementary Information for additional budgetary information.

The section of the Ohio Revised Code under which the District is organized grants it the power to raise revenues through taxes on property within its service area. In accordance with Chapter 5705 of the Code, the District does not file an annual Tax Budget because it does not levy any taxes.

#### FACTORS AFFECTING FINANCIAL CONDITION

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which the District operates.

#### **Local Economy**

The economic environment in which the District operates is affected by the same events and conditions as the rest of the State of Ohio and the nation. Although the economy is still recovering, District revenue is expected to remain relatively stable due to approval of a rate increase by the Board of Trustees. The region is not dominated by any single industry. Major industries with headquarters or divisions located in the District's service area or in close proximity include automotive manufacturers, industrial equipment, metals, paints and coatings producers, insurance and banking services. Major employers in the area include federal, state, county and municipal government agencies, health care providers, public schools, financial service providers, manufacturers and retail establishments. In recent years there has been a significant shift from manufacturing to a service and information based economy.

The unemployment rate in December 2011 (not seasonally adjusted) for Cuyahoga County, which is significantly the same as the District's service area, of 7.1% was .8% lower than the seasonally adjusted rate for the State of Ohio 7.9% and .6% lower than the national rate of 8.5%. Although the City of Cleveland and Cuyahoga County have experienced an outward migration of residents to neighboring suburbs and counties, the presence of corporate, cultural and entertainment facilities continues to attract visitors and commuters to the area.

#### **Long-Term Financial Planning**

The District has produced a strong financial history since its inception in 1972. Moving forward, the District is positioned to continue to meet the level of service and regulatory requirements demanded by its customers, its Board of Trustees and regulatory agencies. Part of that responsibility will entail investment, over the next 25 years, of approximately \$5 billion in new Combined Sewer Overflow (CSO) controls and wastewater facility improvements.

The District maintains long range financing plan for its Operating and Capital budgets. The District's five year financing plan for the capital budget provides for over \$1 billion in capital project expenditures from 2012 to 2016, primarily for improvements to our Southerly wastewater treatment plant and our CSO long-term control plan. This includes approximately \$369 million for the plants, \$544 million for the CSO projects, and \$61 million for the collection system improvements, and \$66 million of miscellaneous District-wide improvements. Over this five year period, the District will need to address both regulatory driven capital improvements and rehabilitation driven capital improvements at its three (3) wastewater treatment plants and within its collection system.

In 2010, the District completed a five year long-term financial and rate impact model for rates going in effect 2012-2016. The model incorporates specific year by year details to determine the sewer rates over the next five years.

#### **Debt Administration**

At year-end, the District had bonded debt outstanding of \$492,450,000. The debt, net of applicable unamortized discounts and refunding costs, is \$494,501,645. The District also has obtained loans through the State of Ohio Water Pollution Control Loan Fund (WPCLF) and through the Ohio Water Development Authority (OWDA). As of December 31, 2011, the outstanding loan balances were \$478,271,659 for the WPCLF. Outstanding revenue bonds of the District are rated AA+ by Standard & Poor's and Aa1 by Moody's rating agencies. Note 6 to the financial statements include schedules of debt outstanding and future debt service requirements.

In 2005, the District refinanced bonded debt that was outstanding at the time. These legal defeasance transactions resulted in funds being deposited with escrow agents who invested them in U.S. Treasury obligations which, together with the income earned on such investments, will be sufficient to service the debt until maturity or redemption. The refinanced debt and the escrow funds, deposited in irrevocable trusts, are excluded from the District's statement of net assets since the District has legally satisfied its obligations as a result of the refunding transactions. This information should be read in conjunction with Note 6 to the financial statements.

In 2007, the District issued \$126,055,000 Wastewater Improvement Revenue Bonds, Series 2007 Bonds, for the purpose of providing funds for the acquisition, construction, and improvement of water resource projects, funding the Debt Service Reserve Requirement for the Series 2007 Bonds, and paying certain costs of issuance of the Series 2007 Bonds. This information should be read in conjunction with Note 6 to the financial statements.

In 2010, the District issued \$336,930,000 Wastewater Improvement Revenue Bonds, Series 2010 as Federally Taxable Build America Bonds for the purpose of providing funds for the acquisition, construction and improvement of wastewater facilities or water management facilities, constituting Water Resource Projects. This information should be read in conjunction with Note 6 to the financial statements.

#### **MAJOR INITIATIVES**

#### For the Year

#### 2011 Awards

During 2011, the District received awards for 2010 plant performance from the National Association of Clean Water Agencies (NACWA). NACWA honored all three of our Wastewater Treatment Plants (WWTP's) for excellent performance in 2010. Our Easterly, Southerly and Westerly plants all earned a Peak Performance Gold award.

A Gold honor recognizes facilities with no National Pollutant Discharge Elimination System permit exceedences in a year. Awards for 2011 performance have not been announced as of the date of this report.

During 2011, the Government Finance Officers Association (GFOA) presented the Distinguished Budget Presentation Award to the District for the fifth time for its 2011 Budget.

#### **Business Opportunity Program**

The Office of Contract Compliance, formed in 2008, tracks projects with women and minority small business goals, monitors prevailing wages and provides outreach services for certified firms. The Business Opportunity Program (BOP) of the Northeast Ohio Regional Sewer District is an outreach initiative to promote procurement opportunities for women and minority small businesses. The BOP was developed to continue to contribute to the economic health and vitality of the region by providing a greater opportunity to conduct business with the District, resulting in job and business growth for the local business community. Bringing new companies into the Districts procurement process enhances the competitive bidding process which helps deliver the greatest value for the money spent.

#### **Vendor Registration**

The BOP, in conjunction with the Purchasing Department, developed and implemented an on-line vendor registration system that tracks the number of registered vendors conducting business with the District. In addition the system tracks vendor payments, as well as assists in the identification of potential vendors for the BOP. This real-time, on-line vendor registration system enables vendors to up-load and edit their vendor profile information as well entering BOP certification data. The District has over 2,360 registered vendors.

#### **Employee Relations**

Employees are the most valuable asset and are vital to accomplishing the District's mission and the strategic goals. The District continues to invest in its employees by funding training and development efforts. Those efforts provide skills in the areas of safety, technology, government relations and professional and career development. The goal is to maintain a skilled, safe and competent workforce that is fully capable of supporting our customers' needs. Other major highlights of the District employee relations are:

#### • Health and Wellness Program

The District's Wellness Program was launched in 2009 at the District's Administration Building where various events were piloted. The 2011 Wellness Program began with the Annual Wellness Training Kick-off Event for all of the Wellness Committee mentors, coordinators and team members representing each of the five District locations. Bi-monthly events were scheduled for each facility based on a calendar of monthly topics created by the aggregate reports from the District's healthcare providers and surveys of employee needs for better health, financial awareness and mental wellness. The Annual Health & Wellness Fair continues to be the largest event of the year. Employees participate in health screenings, exercise/fitness demos and have the opportunity to converse one-on-one with a variety of vendors representing ways to improve employees' lifestyle choices for better health. The District's cost of healthcare premiums have decreased while increasing benefits to meet with new Federal and State regulations under Health Care Reform. The program continues to grow with the goal to improve the quality of life for employees and their families, control absenteeism, offer competitive benefits to attract and retain talent while managing the cost of healthcare.

#### • Performance Management System

At the two year point, the District continues to use the performance management tracking system for nonunion employees. Since its inception in 2010, management and all nonunion employees have received training on the benefits of using this system and the proper utilization of each component for assessing performance. The Human Resources staff continues to provide training modules to ensure supervisors are utilizing the performance appraisal form consistently and providing nonunion employees with clearly defined goals and meaningful evaluations. Annually the process and forms are reviewed and improvements are made as necessary to ensure that the system focuses on creating an environment that allows for aligning with both strategic and organization goals, skills and competency development, true performance tracking and the enhancement of manager's supervisory skills. In 2011, 332 employees were evaluated utilizing this system.

#### • Diversity and Inclusion

In 2011, the District implemented year two of the three-year Diversity & Inclusion strategic plan. The District's commitment to diversity and inclusion is a long-term strategy that maximizes the development of a cultural competence to achieve greater productivity and to respond proactively to an emerging American cultural demographic. To show our dedication for communication, education, accountability and measurement and accomplishments, here are some of the District's 2011 accomplishments: created Spanish versions of e-cards on intranet; offered Spanish direct mail inserts to customers; hosted four Diversity Dialogue sessions on Employee Resource Groups (ERGs), Gay, Lesbian, Bi-Sexual, Transgender, and Allies (GLBTA), Islam and generational differences; continued rollout of connecting with respect workshops in three departments; completed diversity & inclusion workshop training of 494 employees (363 non-management and 131 managers/supervisors); established District's first Employee Resource Group; and implemented the Business Opportunity Program with MBE/WBE/SBE goals placed on projects. Most notably the District was honored by The Greater Cleveland Partnership as a member of its Commission 50 inaugural class. The Commission 50 designation recognizes the 50 organizations (25 for profit, 25 nonprofit-governments) with the highest combined scores on board, senior management, workforce and supplier diversity on the Commission's most recent Employers Survey on Diversity.

#### • Employee Recognition Program

The Employee Recognition program which was implemented in late 2009 gained great acceptance during 2010 with all locations submitting monthly recommendations and hosting award presentations regularly. The program was created to foster a culture of appreciation, making recognition a part of our daily activities by highlighting demonstration of one of the Core Values. The goal is to motivate employees by reminding them of the value they add to furthering the mission, vision and core values of the District. During 2010, 67 employees were nominated by their managers or peers and 42 awards were presented. In 2010, a permanent work group was formed to review the Employee Recognition program and suggest enhancements to it. Based on the team's recommendations, a Quarterly Team Award and an Annual Spirit Award have been added to the monthly Employee of the Month Award. In 2011, 49 employees were given the Employee of the Month award; 20 teams were recognized; and five individuals were presented with Annual Spirit Awards.

#### **CSO Long-Term Control Plan**

In addition to its three (3) wastewater treatment plants and approximately 300 miles of interceptor sewers, the District has responsibility for combined sewer overflows (CSOs) within its service area. The federal Clean Water Act and U.S. Environmental Protection Agency's (U.S. EPA) CSO Control Policy, along with the District's state-issued CSO NPDES permit, required the District to develop a Long-Term Control Plan (LTCP) to reduce or eliminate the number of overflows from its 126 permitted outfalls. In 2010, the District came to a negotiated agreement with Ohio and U.S. EPA, U.S. Department of Justice, and the Ohio Attorney General's Office on a 25-year, \$3 billion CSO LTCP for which the District obtained authorization from its Board of Trustees to enter into a Consent Decree with the state and federal agencies in December 2010. The District agreed to additional, cost-effective enhancements to its program that would result in 98.2% capture of all wet weather flow in the combined sewer area – with 97% capture achieved in year 20 of the District's proposed 25-year implementation period – and reduce CSO volumes to less than 500 million gallons in a typical year.

In 2011, NEORSD began construction on its second large-scale storage tunnel, the Euclid Creek Tunnel. Ultimately, NEORSD will construct seven tunnels, which range from two to five miles in length, up to 300 feet underground and up to 24 feet in diameter. The tunnels are similar to the nearly complete Mill Creek Tunnel, a structure that will have the capacity to store 75 million gallons of combined sewage until it can be treated at the District's Southerly Wastewater Treatment Plant.

Some of the major proposed CSO projects outside of the storage tunnels include the expansion of the Easterly WWTP secondary treatment capacity, with an additional Chemically Enhanced High Rate Treatment (CE HRT) facility for treatment and disinfection of CSO 001 during wet weather events. At the Southerly WWTP the District will expand secondary treatment capacity and include CE HRT and disinfection for treatment of additional wet weather flows. The District will upgrade the existing Westerly CSO Treatment Facility (CSOTF) with CE HRT and disinfection for further treatment of CSO 002, thereby increasing wet weather treatment capacity at this facility.

The District has incorporated opportunities to construct more sustainable and cost-effective green infrastructure in place of traditional gray infrastructure in its proposal, which would include a commitment to a minimum of \$42 million in green infrastructure projects, reducing 44 MG of wet weather CSO flows beyond those captured by the tunnel systems.

#### **Asset Management**

Asset management utilizes risk-based, consistent, testing methods for capital project planning, in order to evaluate the repair, renewal, and maintenance of assets to maintain the longest life of our at the lowest cost. Based on a study in which the District's asset-related practices were evaluated and benchmarked against "world's best practices", an Asset Management Implementation Plan was developed and is currently in its third year of implementation.

The main outcomes of this phase of the Asset Management Implementation plan, which will improve the efficiency and cost-effectiveness of District operations, are as follows:

- Establishment of a corporate risk management policy that provides the means for identifying, measuring and reducing the District's risks.
- Establishment of a consistent method incorporating risk to develop short and long-term repair and renewal plans for all the District's infrastructure assets, which will then be used to further define the District's CIP.
- Enhancement of financial planning by anticipating long-term financial needs from the repair and renewal plan.
- Development of a methodology for consistent life-cycle costing and a Business Case Evaluation procedure for evaluation of critical projects.

In addition to the formal implementation project, internally the District has started advancing our maintenance strategies by developing metrics to measure operations and maintenance performance, improving cost accounting to the asset level, and establishing standardized processes to improve maintenance and equipment effectiveness.

#### **Biosolids Management**

Approximately 100,000 wet tons of biosolids (sewage sludge) are removed from the wastewater at the District's three wastewater treatment plants on an annual basis. Of this amount, roughly 90% is burned in the District's six multiple hearth biosolids incinerators. The balance is hauled to a municipal solid waste landfill for disposal or to a reclamation project for beneficial reuse.

A District Residuals Management Study completed in 2005, and validated in 2008, determined that the District's most cost-effective long-term biosolids management option is to continue incineration, with landfilling as a secondary option. As a result, the District is undertaking a program to replace four existing incinerators located at the Southerly WWTP with three new state-of-the-art fluidized bed incinerators. The final design of the project included a Renewable Energy Facility (REF) to house waste heat boilers and a turbine generator to create electricity that will supply power from the incineration process to the Southerly WWTP. The new REF and incinerator facility should be in service in 2013 and has a current total project cost estimate of approximately \$165 million.

#### For the Future

#### **Regional Stormwater Management Program**

The District's Court Order required the District to "develop a detailed integrated capital improvement plan for regional management of wastewater collection and storm drainage to identify a capital improvement program for the solution of all intercommunity drainage problems (both storm and sanitary) in the District". The District initially focused on the sanitary sewage portion of this mandate, investing approximately \$3 billion since its inception on sanitary sewage-related projects. To address the regional stormwater portion of this mandate, the District procured services in 2007 to assist with the development and implementation of a Regional Stormwater Management Program. Tasks related to defining stormwater program roles and responsibilities, funding approaches, resource needs, legal issues, customer service requirements and data/billing issues were addressed, leading to the development of the District's Stormwater Code of Regulations (TitleV), which the District's Board of Trustees approved in January 2010. The District is currently in litigation regarding program authority and issues related to stormwater fees. The District plans on implementing this program to address long-standing regional stormwater flooding, erosion and water quality issues, pending the outcome of litigation.

#### **Strategic Plan**

In 2008, Executive Director Julius Ciaccia, along with the District's leadership team, developed a plan to chart the organization's direction for the next five years. The 2009-2013 Strategic Plan focuses the organization on greater service to our customers, stressing accountability, transparency, and environmental stewardship.

A variety of data was assembled to guide the deliberations of the Strategic Planning Committee. These various materials included:

- In-depth review conducted on numerous strategic planning efforts throughout the United States.
- Interviews with senior management and key employees.
- Review of past District Capital Improvement Programs and identification of trends.
- Review and analysis of past District strategic plans and carryover of pertinent information and work-in-progress.
- A series of workshops with the Senior Staff leadership team.

Through a series of facilitated work sessions, the Strategic Planning Committee revisited and refined the District's mission, crafted a new vision statement, reaffirmed the organization's core values, and developed the following six strategic goals to guide the organization over the next five years: (1) We will strive to understand, inform, and meet our customer's water quality expectations; (2) We will expand services and service area based upon economic drivers and opportunities to enhance water quality and watershed protection; (3) We will sustain our strong financial position, balancing our commitments to water quality and customer expectations; (4) We will cost effectively execute and manage our Capital Improvement Program; (5) We will align, build upon, and sustain our key assets, resources, people, and technology to meet our vision; (6) We will become an organization whose culture is progressive and embraces environmental sustainability.

The Strategic Plan provides a navigational guide for the District over the next five years. The continually changing environment in which the District operates will require annual review in order for

the plan to remain most timely and useful. The inclusive strategic planning process which led to this plan broadened and deepened the understanding and appreciation of the challenges and opportunities that lie ahead for the District. With the implementation of the strategies in this plan there is every reason to believe that the District will understand and meet consumer needs, enhance water quality, provide for cost effective and efficient capital improvements, and continue to build on its already strong reputation as a preeminent leader among water agencies.

#### CERTIFICATE OF ACHIEVEMENT

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Northeast Ohio Regional Sewer District for its Comprehensive Annual Financial Report for the fiscal year ended December 31, 2010. This was the 16th consecutive year that the District has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current Comprehensive Annual Financial Report continues to meet the Certificate of Achievement Program requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

#### **ACKNOWLEDGEMENTS**

The preparation of this comprehensive annual financial report would not have been possible without the efficient and dedicated services of the entire staff of the Finance department and the Communications and Community Relations department. We would like to express our appreciation to all members of the departments who assisted and contributed to the preparation of this report. Credit must also be given to the Board of Trustees for their unfailing support for maintaining the highest standards of professionalism in the management of the District's finances.

Respectfully submitted,

Julius Ciaccia Executive Director Jennifer L. Demmerle, C.P.A. Director of Finance





# 2010 Comprehensive Annual Financial Reporting Award





## 2011 Government Finance Officers Association Distinguished Budget Award



#### NORTHEAST OHIO REGIONAL SEWER DISTRICT TABLE OF ORGANIZATIONS DECEMBER 31, 2011

#### **BOARD OF TRUSTEES**



Darnell Brown, Board President



Ronald D. Sulik, Vice President



Mayor Dean E. DePiero, Secretary



Mayor Jack M. Bacci



Sheila J. Kelly



Walter O'Malley



Mayor Gary W. Starr

## DIRECTORS



Julius Ciaccia Executive Director



F. Michael Bucci Deputy Executive Director District Administration: 54 Employees



Jennifer L. Demmerle Director of Finance Finance: 41 Employees



Marlene Sundheimer Director of Law Legal: 10 Employees



Constance T. Haqq Director of Administration & External Affairs (AEA) AEA: 25 Employees



Francis P. Greenland Director of Watershed Programs Watershed Programs: 72 Employees



Kellie C. Rotunno
Director of Engineering &
Construction
Engineering & Construction:
52 Employees



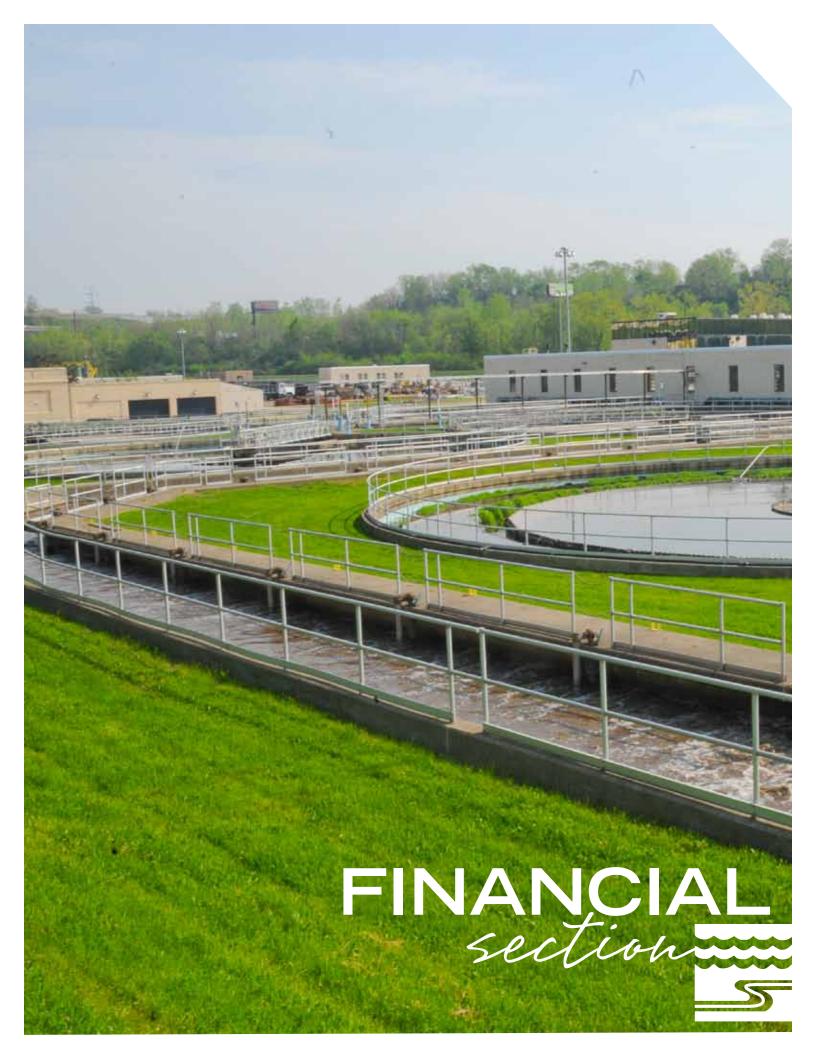
David McNeeley Director of Operation & Maintenance Operation & Maintenance: 352 Employees



Douglas M. Dykes Director of Human Resources Human Resources: 17 Employees



Humberto J. Sanchez Director of Information Technology Information Technology: 19 Employees



#### INDEPENDENT ACCOUNTANTS' REPORT

Northeast Ohio Regional Sewer District Cuyahoga County 3900 Euclid Avenue Cleveland, Ohio 44115

#### To the Board of Trustees:

We have audited the accompanying financial statements of the Northeast Ohio Regional Sewer District, Cuyahoga County (the District), as of and for the year ended December 31, 2011, which collectively comprise the District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the District's management. Our responsibility is to express opinions on these financial statements based on our audit. The financial statements of the Northeast Ohio Regional Sewer District, Cuyahoga County (the District), as of and for the year ended December 31, 2010 were audited by other auditors whose report dated June 24, 2011, expressed an unqualified opinion on those statements.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in the Comptroller General of the United States' *Government Auditing Standards*. Those standards require that we plan and perform the audit to reasonably assure whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the Northeast Ohio Regional Sewer District, Cuyahoga County, Ohio as of December 31, 2011, and the respective changes in financial position and where applicable, cash flows, thereof for the years then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated June 22, 2012, on our consideration of the District's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. While we did not opine on the internal control over financial reporting or on compliance, that report describes the scope of our testing of internal control over financial reporting and compliance and the results of that testing. That report is an integral part of an audit performed in accordance with *Government Auditing Standards*. You should read it in conjunction with this report in assessing the results of our audit.

Northeast Ohio Regional Sewer District Cuyahoga County Independent Accountants' Report Page 2

Accounting principles generally accepted in the United States of America require this presentation to include *Management's discussion and analysis*, as listed in the table of contents, to supplement the basic financial statements. Although this information is not part of the basic financial statements, the Governmental Accounting Standards Board considers it essential for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any other assurance.

We conducted our audit to opine on the financial statements that collectively comprise the District's basic financial statements taken as a whole. The introductory section, the Schedule of Revenues, Expenses and Changes in Net Assets – Budget to Actual, and the statistical section information provide additional analysis and are not a required part of the basic financial statements. The Schedule of Revenues, Expenses and Changes in Net Assets – Budget to Actual is management's responsibility, and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. This statement was subject to the auditing procedures we applied to the basic financial statements. We also applied certain additional procedures, including comparing and reconciling this information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, in accordance with auditing standards generally accepted in the United States of America. In our opinion, this information is fairly stated in all material respects in relation to the basic financial statements taken as a whole. We did not subject the introductory section and statistical section information to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion or any other assurance on them.

Dave Yost Auditor of State

June 22, 2012

#### Management's Discussion and Analysis Unaudited

The following discussion provides a summary overview of the financial activities of the Northeast Ohio Regional Sewer District (the "District") for the year ended December 31, 2011. This information should be read in conjunction with the letter of transmittal and basic financial statements included in this report.

#### **Financial Highlights**

- Assets exceeded liabilities by \$1,297,128,887.
- Net assets increased by \$7,088,304.
- Investment in capital assets, net of related debt increased by \$20,274,018.
- Unrestricted net assets decreased \$13,158,714.
- Retirements of debt principal were \$36,595,809.
- Operating revenue increased by \$5,871,621.
- Operating expenses decreased by \$5,753,456.

#### **Overview of the Financial Statements**

This discussion and analysis is intended to serve as an introduction to the District's basic financial statements. The District's basic financial statements are the Statements of Net Assets, the Statements of Revenues, Expenses and Changes in Net Assets, the Statements of Cash Flows and the accompanying notes to the financial statements. This report also contains required supplementary information and other supplementary information in addition to the basic financial statements. These statements report information about the District as a whole and about its activities. The District is a single enterprise fund using proprietary fund accounting, which means these statements are presented in a manner similar to a private-sector business. The statements are presented using the economic resources measurement focus and the accrual basis of accounting.

The Statements of Net Assets present the District's financial position and report the resources owned by the District (assets), obligations owed by the District (liabilities) and District net assets (the difference between assets and liabilities). The Statements of Revenues, Expenses and Changes in Net Assets present a summary of how the District's net assets changed during the year. Revenue is reported when earned and expenses are reported when incurred. The Statements of Cash Flows provide information about the District's cash receipts and disbursements during the year. They summarize net changes in cash resulting from operating, investing and financing activities. The notes to the financial statements provide additional information that is essential for a full understanding of the financial statements.

#### Financial Analysis of the District's Financial Position and Results of Operations

The following tables provide a summary of the District's financial position and operations for 2011, 2010 and 2009, respectively. Certain reclassifications have been made to restate the 2009 financial statement in order to conform to the 2010 presentation. Certain amounts may vary slightly due to differences caused by rounding to thousands.

#### Management's Discussion and Analysis Unaudited

# Condensed Statements of Net Assets December 31,

(In Thousands)

			Change				
	2011	2010	Amount	%			
<u>Assets</u>				_			
Current Assets	\$ 226,969	\$ 250,233	\$ (23,264)	(9.3%)			
Capital Assets, Net	1,763,120	1,610,307	152,813	9.5%			
Other Noncurrent Assets	333,176	427,048	(93,872)	(22.0%)			
<b>Total Assets</b>	2,323,265	2,287,588	35,677	1.6%			
				_			
<u>Liabilities</u>							
Current Liabilities	91,710	92,611	(901)	(1.0%)			
Long-Term Debt	930,652	899,687	30,965	3.4%			
Other Long-Term Liabilities	3,775	5,250	(1,475)	(28.1%)			
<b>Total Liabilities</b>	1,026,137	997,548	28,589	2.9%			
				_			
Net Assets							
Invested in Capital Assets	1,058,517	1,038,270	20,247	2.0%			
Unrestricted Assets	238,611	251,770	(13,159)	(5.2%)			
<b>Total Net Assets</b>	\$ 1,297,128	\$ 1,290,040	\$ 7,088	0.5%			

Net assets may serve as a useful indicator of financial position. The District's assets exceeded liabilities by \$1,297,128,887 as of December 31, 2011, of which \$1,058,517,337 is for net investment in capital assets.

The largest portion of the District's net assets is reflected in its capital assets, less accumulated depreciation and related debt outstanding used to fund these asset acquisitions.

During 2011, net assets increased by \$7,088,304. The majority of this increase was due to the following:

- Sewage service fees receivable from customers increased by \$2,018,905.
- Receivables from Federal and State agencies decreased by \$16,441,702.
- Construction funds in the capital project account decreased by \$84,777,520.
- Capital assets increased by \$152,812,268 due mainly to construction additions to the wastewater treatment and conveyance system.
- Total debt increased by a net amount of \$34,959,409. Additions of \$71,725,623 were for WPCLF. The reductions of \$36,595,809 were for repayment of debt principal on General Obligation Bonds and WPCLF.

#### Management's Discussion and Analysis Unaudited

# Condensed Statements of Net Assets December 31,

(In Thousands)

		Change				
2010	2009	Amount	%			
\$ 250,233	\$ 205,378	\$ 44,855	21.8%			
1,610,307	1,527,939	82,368	5.4%			
427,048	164,860	262,188	159.0%			
2,287,588	1,898,177	389,411	20.5%			
92,611	65,838	26,773	40.7%			
899,687	548,749	350,938	64.0%			
5,250	4,000	1,250	31.3%			
997,548	618,587	378,961	61.3%			
1,038,270	1,006,102	32,168	3.2%			
251,770	273,487	(21,717)	(7.9%)			
\$ 1,290,040	\$ 1,279,589	\$ 10,451	0.8%			
	\$ 250,233 1,610,307 427,048 2,287,588 92,611 899,687 5,250 997,548 1,038,270 251,770	\$ 250,233 \$ 205,378 1,610,307 1,527,939 427,048 164,860 2,287,588 1,898,177 92,611 65,838 899,687 548,749 5,250 4,000 997,548 618,587 1,038,270 1,006,102 251,770 273,487	2010         2009         Amount           \$ 250,233         \$ 205,378         \$ 44,855           1,610,307         1,527,939         82,368           427,048         164,860         262,188           2,287,588         1,898,177         389,411           92,611         65,838         26,773           899,687         548,749         350,938           5,250         4,000         1,250           997,548         618,587         378,961           1,038,270         1,006,102         32,168           251,770         273,487         (21,717)			

Net assets may serve as a useful indicator of financial position. The District's assets exceeded liabilities by \$1,290,040,583 as of December 31, 2010, of which \$1,038,270,319 is for net investment in capital assets.

The largest portion of the District's net assets is reflected in its capital assets, less accumulated depreciation and related debt outstanding used to fund these asset acquisitions.

During 2010, net assets increased by \$10,451,587. The majority of this increase was due to the following:

- Sewage service fees receivable from customers increased by \$10,814,485.
- Receivables from Federal and State agencies increased by \$14,141,046.
- Construction funds in the capital project account increased by \$247,089,696.
- Capital assets increased by \$82,368,164 due mainly to construction of the wastewater treatment and conveyance system.
- Total debt increased by a net amount of \$353,074,346. Additions of \$39,404,437 and \$336,930,000 were for WPCLF and for General Obligation Bonds, respectively. The reductions of \$23,076,540 were for repayment of debt principal on General Obligation Bonds and WPCLF loans.

### Management's Discussion and Analysis Unaudited

# Condensed Statements of Revenues, Expenses and Changes in Net Assets For the years ended December 31, (In Thousands)

				Change			
	 2011	2010		Amount		%	
Operating Revenue	 						
Sewer Service Fees							
Billing Agents							
City of Cleveland	\$ 144,327	\$	140,060	\$	4,267	3.0%	
Other Billing Agents	 11,016		10,644		372	3.5%	
Total Billing Agents	155,343		150,704		4,639	3.1%	
Direct Billed Sewer Service Fees	 16,275		14,663		1,612	11.0%	
Total Sewer Service Fees	 171,618		165,367		6,251	3.8%	
Other Operating Revenue							
Septic Tank and Municipal Sludge Fees	458		693		(235)	(33.9%)	
Miscellaneous	 646		791		(145)	(18.3%)	
Total Other Operating Revenue	 1,104		1,484		(380)	(25.6%)	
<b>Total Operating Revenue</b>	172,722		166,851		5,871	3.5%	
Non-Operating Revenue							
Interest Revenue	3,825		3,292		533	16.2%	
Proceeds from Insurance Claim	622		-		622	100.0%	
Federal Subsidy Revenue	6,912		858		6,054	705.6%	
Non-Operating Grant Revenue	677		1,732		(1,055)	(60.9%)	
Decrease in Fair Value of Investments	(151)		(19)		(132)	(694.7%)	
<b>Total Non-Operating Revenue</b>	 11,885		5,863		6,022	102.7%	
Total Revenue	184,607		172,714		11,893	6.9%	
Operating Expenses							
Salaries and Wages	39,190		38,061		1,129	3.0%	
Benefits	12,939		12,748		191	1.5%	
Utilities	15,512		16,042		(530)	(3.3%)	
Professional and Contractual	18,766		23,034		(4,268)	(18.5%)	
Other	3,907		7,393		(3,486)	(47.2%)	
Depreciation	 47,272		46,062		1,210	2.6%	
<b>Total Operating Expenses</b>	137,586		143,340		(5,754)	(4.0%)	
Non-Operating Expenses	 						
Interest Expense on Long-Term Debt	43,209		26,583		16,626	62.5%	
Non-Operating Grant Expenses	677		1,732		(1,055)	(60.9%)	
Loss on Extraordinary Event	1,188		-		1,188	100.0%	
Loss on Disposals of Equipment	 1,021		46		975	2119.6%	
<b>Total Non-Operating Expenses</b>	46,095		28,361		17,734	62.5%	
<b>Total Expenses</b>	\$ 183,681	\$	171,701	\$	11,980	7.0%	

#### Management's Discussion and Analysis Unaudited

# Condensed Statements of Revenues, Expenses and Changes in Net Assets For the years ended December 31,

(In Thousands)

				ge	
2011		2010		mount	%
\$ 926	\$	1,013	\$	(87)	(8.6%)
6,162		9,438		(3,276)	(34.7%)
7,088		10,451		(3,363)	(32.2%)
1,290,040		1,279,589		10,451	0.8%
\$ 1,297,128	\$	1,290,040	\$	7,088	0.5%
\$	\$ 926 6,162 7,088 1,290,040	\$ 926 \$ 6,162 7,088 1,290,040	\$ 926     \$ 1,013       6,162     9,438       7,088     10,451       1,290,040     1,279,589	\$ 926 \$ 1,013 \$ 6,162 9,438 7,088 10,451 1,290,040 1,279,589	\$ 926       \$ 1,013       \$ (87)         6,162       9,438       (3,276)         7,088       10,451       (3,363)         1,290,040       1,279,589       10,451

Operating revenue consists mainly of user charges for sewage service fees based on water consumption. Operating expenses reflect the cost of providing these services. For the year ended December 31, 2011:

- Operating revenue increased by \$5,871,621 (3.5%) compared to 2010. The increase was due to higher billing rates in 2011, coupled with a decrease in consumption and an increase in delinquencies.
- Non-operating revenue increased by \$6,022,242 (102.7%). This increase was mainly due to \$6,912,478 in federal subsidy revenue funds for 2011. The decrease in fair value of investments for 2011 was \$131,631 (691.6%) more than experienced in 2010. The fair value is expected to increase toward face value in the future since these investments in obligations of the U.S. Treasury and its agencies are held to maturity. Non-operating revenue consists of interest income, grant revenue and the change in fair value of investments. Interest incomes increased by \$532,552 (16.2%) due to an increase in funds available for investment. Non-operating grant revenue decreased by \$1,055,061 (60.9%) due to the receipt of fewer funds for Water Resource Sponsorship Programs.
- Operating expenses decreased \$5,753,456 (4.0%) compared to 2010. Main components of operating expenses are as follows:
  - Salary and wages increased \$1,129,235 (3.0%).
  - Fringe benefits increased \$191,119 (1.5%).
  - Professional and Contractual Services decreased \$4,267,884 (18.5%) due to more Project Management costs being capitalized.
  - Utilities decreased \$530,642 (3.3%) due to a new utility contract. Decreases in Other Expenses include \$1,036,269 (98.5%) for Judgments and Awards; \$1,343,152 (61.3%) for Solids Handling waste removal; and \$460,973 (15.9%) for Repairs and Maintenance .The decreases were offset by increases in Other Expenses of \$65,914 (5.7%) for Insurance to manage our risk of loss; and \$35,177 (2.7%) for Chemicals used in the treatment processes at the Wastewater Treatment Plants.
- Non-operating expenses increased \$17,734,548 (62.5%). Interest expense increased by \$16,626,073 (62.5%) due to the addition of the 2010 Build America Bond debt. Losses on equipment disposals increased \$975,048 (2,135.6%) due to disposals of obsolete equipment in 2011. Non-operating grant expense decreased \$1,055,061 (60.9%). A loss on extraordinary event of \$1,188,489 (100%) occurred due to transfer of ownership of an asset.

The following table on the next page summarizes the changes in revenues and expenses for the District between 2010 and 2009.

## Management's Discussion and Analysis Unaudited

# Condensed Statements of Revenues, Expenses and Changes in Net Assets For the years ended December 31,

(In Thousands)

				Change			
	2010 2009		Amount		%		
Operating Revenue							
Sewer Service Fees							
Billing Agents							
City of Cleveland	\$	140,060	\$	141,082	\$	(1,022)	(0.7%)
Other Billing Agents		10,644		10,050		594	5.9%
Total Billing Agents		150,704		151,132		(428)	(0.3%)
Direct Billed Sewer Service Fees		14,663		12,698		1,965	15.5%
Total Sewer Service Fees		165,367		163,830		1,537	0.9%
Other Operating Revenue							
Septic Tank and Municipal Sludge Fees		693		599		94	15.7%
Miscellaneous		791		347		444	128.0%
Total Other Operating Revenue		1,484		946		538	56.9%
<b>Total Operating Revenue</b>		166,851		164,776		2,075	1.3%
Non-Operating Revenue							
Interest Revenue		3,292		7,240		(3,948)	(54.5%)
Federal Subsidy Revenue		858		-		858	100.0%
Non-Operating Grant Revenue		1,732		1,431		301	21.0%
(Decrease) Increase in Fair Value of Investments		(19)		(3,874)		3,855	(99.5%)
<b>Total Non-Operating Revenue</b>		5,863		4,797		1,066	22.2%
<b>Total Revenue</b>		172,714		169,573		3,141	1.9%
Operating Expenses							
Salaries and Wages		38,061		37,024		1,037	2.8%
Benefits		12,748		11,714		1,034	8.8%
Utilities		16,042		18,924		(2,882)	(15.2%)
Professional and Contractual		23,034		17,696		5,338	30.2%
Other		7,393		8,194		(801)	(9.8%)
Depreciation		46,062		45,411		651	1.4%
<b>Total Operating Expenses</b>		143,340		138,963		4,377	3.1%
Non-Operating Expenses							
Interest Expense on Long-Term Debt		26,583		24,599		1,984	8.1%
Non-Operating Grant Expenses		1,732		1,431		301	21.0%
Other Non-Operating Expenses		-		3,000		(3,000)	(100.0%)
Loss on Disposals of Equipment		46		2,014		(1,968)	(97.7%)
<b>Total Non-Operating Expenses</b>		28,361		31,044		(2,683)	(8.6%)
<b>Total Expenses</b>	\$	171,701	\$	170,007	\$	1,694	1.0%

#### Management's Discussion and Analysis Unaudited

# Condensed Statements of Revenues, Expenses and Changes in Net Assets For the years ended December 31,

(In Thousands)

					Char	ige
	 2010	2009		A	mount	%
<b>Income (Loss) Before Contributions</b>	\$ 1,013	\$	(434)	\$	1,447	333.4%
Capital Contributions	 9,438		3,963		5,475	138.2%
Change in Net Assets	10,451		3,529		6,922	196.1%
Net Assets at Beginning of Year	 1,279,589		1,276,060		3,529	0.3%
Net Assets at End of Year	\$ 1,290,040	\$	1,279,589	\$	10,451	0.8%

Operating revenue consists mainly of user charges for sewage service fees based on water consumption. Operating expenses reflect the cost of providing these services. For the year ended December 31, 2010:

- Operating revenue increased by \$2,074,384 (1.3%) compared to 2009. The increase was due to higher billing rates in 2010, coupled with a decrease in consumption and an increase in delinquencies.
- Non-operating revenue increased by \$1,066,576 (22.2%). This increase was mainly due to lesser reductions in fair value of investments compared to 2009. The decrease in fair value of investments for 2010 was \$3,855,309 (99.5%) less than experienced in 2009. The fair value is expected to increase toward face value in the future since these investments in obligations of the U.S. Treasury and its agencies are held to maturity. Non-operating revenue consists of interest income, grant revenue and the change in fair value of investments. Interest income decreased by \$3,947,877 (54.5%) due to lower interest rates available for investment. Non-operating grant revenue increased by \$301,110 (21.0%) due to the receipt of funds for Water Resource Sponsorship Programs for 2010. Federal Subsidy revenue increased to \$858,034 (100%) during 2010.
- Operating expenses increased \$4,375,611 (3.1%) compared to 2009. Main components of operating expenses are as follows:
  - Salary and wages increased \$1,037,055 (2.8%).
  - Fringe benefits increased \$1,033,254 (8.8%).
  - Professional and Contractual Services increased \$5,337,859 (30.2%) due mainly to increased Program Management costs.
  - Utilities decreased \$2,881,973 (15.2%) due to a new utility contract.
  - Decreases in Other Expenses include \$978,323 (48.3%) for Judgments and Awards; \$321,479 (19.9%) for Chemicals used in the treatment processes at the Wastewater Treatment Plants; and \$10,519 (2.0%) for Travel and Education. The decreases were offset by increases in Other Expenses of \$379,639 (11.1%) for Materials and Supplies to operate and maintain facilities; and \$148,520 (8.0%) for Repair and Maintenance to buildings, equipment, sewer and roads.
- Non-operating expenses decreased \$2,682,693 (8.6%). Interest expense increased by \$1,984,238 (8.1%). Losses on equipment disposals decreased \$1,968,041 (97.7%) due mainly to disposals of obsolete equipment parts in 2009. Non-operating grant expense increased \$301,110 (21.1%). Other non-operating expense decrease \$3,000,000 (100.0%) due to a one time grant expense to another government agency.

#### Management's Discussion and Analysis Unaudited

#### **Capital Assets**

At the end of 2011, the District had \$1,763,119,697 invested in capital assets. This amount represents a net increase of approximately \$152 million, or 9.5% over 2010. Refer to Notes 2 and 5 to the audited financial statements for more detailed information on capital assets.

# Capital Assets at December 31, (Net of Depreciation, in Thousands)

						Change			
		2011	2010		Amount		%		
Land	\$	13,901	\$	13,901	\$	-	0.0%		
Construction in Progress		364,958		314,092		50,866	16.2%		
Interceptor Sewer Lines		894,432		787,124	1	07,308	13.6%		
Buildings, Structures and Improvements		338,655		353,921	(	15,266)	(4.3%)		
Sewage Treatment and Other Equipment		151,174		141,269		9,905	7.0%		
Total	\$	1,763,120	\$ 1	1,610,307	\$ 1	52,813	9.5%		

Major Additions Placed into Service in 2011, at Cost Included:

ill Creek Tunnel #3 (MCT-3, MCT-3C) \$ 70,26	6
igway East Interceptor Relief Sewer (DEIRS-1) 22,42	9
ill Creek Interceptor Repair and Re-Routing (MCI-VB/MB) 8,32	2
utherly Substation Replacements (SSE-1) 8,04	4
0 Walworth Run Interceptor Relocation (WRIR) 7,83	9
sterly Primary Tank Rehabilitation (PST-3) 5,82	1
sterly Aeration Tank Rehabilitation (ART-3) 5,36	7
strict Incinerator Rehabilitations (IR-13A/B) 3,78	1
sterly Interceptor Agreement (EISAC) 3,48	9
SO Rehabilitation Contract Early Action Project (CSORC-EAP) 2,83	1
g Creek Interceptor Liner Replacement (BCI-3D-LR) 1,87	6
\$ 140,06	5
sterly Primary Tank Rehabilitation (PST-3)  sterly Aeration Tank Rehabilitation (ART-3)  strict Incinerator Rehabilitations (IR-13A/B)  sterly Interceptor Agreement (EISAC)  3,48  30 Rehabilitation Contract Early Action Project (CSORC-EAP)  g Creek Interceptor Liner Replacement (BCI-3D-LR)  1,87	

#### Management's Discussion and Analysis Unaudited

#### **Capital Assets**

At the end of 2010, the District had \$1,610,307,429 invested in capital assets. This amount represents a net increase of approximately \$82 million, or 5.4% over 2009. Refer to Notes 2 and 5 to the audited financial statements for more detailed information on capital assets.

# Capital Assets at December 31, (Net of Depreciation, in Thousands)

					Change		
	2010		2009		Amount		%
Land	\$	13,901	\$	9,473	\$	4,428	46.7%
Construction in Progress		314,092		236,792		77,300	32.6%
Interceptor Sewer Lines		787,124		782,918		4,206	0.5%
Buildings, Structures and Improvements		353,921		355,161		(1,240)	(0.3%)
Sewage Treatment and Other Equipment		141,269		143,595		(2,326)	(1.6%)
Total	\$	1,610,307	\$ 1	,527,939	\$	82,368	5.4%

Major Additions Placed into Service in 2010, at Cost Included:

\$ 1,386
6,804
2,823
10,180
2,674
1,464
2,908
10,049
1,822
1,161
3,785
\$ 45,056
\$

#### Management's Discussion and Analysis Unaudited

#### **Debt Administration**

At December 31, 2011, the District had total debt outstanding net of premiums and refunding loss, of \$970,721,659 compared to \$935,591,844 at December 31, 2010. This represents an increase of \$35,129,815 for total debt. Loans from the Ohio Water Development Authority Water Pollution Control Loan Fund increased \$42,914,815; total debt retirements were \$36,595,809. The carrying value of the long-term portion of debt at December 31, 2011 was \$930,651,925 and the fair value of the long-term debt was \$1,044,439,747.

At December 31, 2010, the District had total debt outstanding net of premiums and refunding loss, of \$935,591,844 compared to \$582,333,948 at December 31, 2009. This represents an increase of \$353,257,896. Loans from the Ohio Water Development Authority Water Pollution Control Loan Fund increased \$23,812,896; total debt retirements were \$23,076,540. The carrying value of the long-term portion of debt at December 31, 2010 was \$899,686,742 and the fair value of the long-term debt was \$883,511,546.

This information should be read in conjunction with Note 6 to the audited financial statements for more detailed information on long-term debt.

#### Outstanding Debt at December 31,

(In Thousands)

	 2011		2010		2009		
Revenue Bonds	\$ 492,450	\$	500,235	\$	170,790		
Water Pollution Loans Payable	 478,272		435,357		411,544		
Total Debt	\$ 970,722	\$	935,592	\$	582,334		

#### **Economic Factors**

In June, 2011 the District's Board of Trustees approved a schedule of rate increases for the five years 2012 through 2016. Increasingly stringent federal regulations and remaining legal obligations are key factors that led to these rate increases. A rate study of a projected five-year period concluded that the need to finance \$1 billion in federally mandated capital projects between 2012 and 2016, combined with the repayment of existing debt service for past projects and an anticipated decrease in billed consumption, necessitated the rate increases. Effective January 1, 2010, rates charged to District customers increased 9.7 percent to \$40.75 per mcf for City of Cleveland customers, and 8.2 percent to \$44.25 per mcf for the suburban customers. Effective January 1, 2011, rates charged to District customers increased 9.8 percent to \$44.75 per mcf for City of Cleveland customers, and 8.5 percent to \$48.00 per mcf for the suburban customers.

#### **Contacting the District's Financial Management**

This financial report is designed to provide a general overview of the District's finances for all interested parties. Questions and requests for additional information regarding this report should be addressed to the Director of Finance, Northeast Ohio Regional Sewer District, 3900 Euclid Avenue, Cleveland, Ohio 44115, or by telephone at (216) 881-6600.



# **Statements of Net Assets**

# December 31, 2011 and 2010

A	SS	ei	ts

		2011	 2010
Current Assets:			
Cash	\$	48,763,945	\$ 38,914,168
Short-Term Investments		67,508,630	86,331,934
Sewage Service Fees Receivable, Less Allowance			
for Doubtful Accounts of \$31,000,000 in 2011 and			
\$28,000,000 in 2010		97,228,933	95,210,028
Receivables from Federal, State and Other Agencies		7,005,857	23,447,559
Inventory, Prepaid Expenses and Other		6,461,972	6,329,773
Total Current Assets		226,969,337	250,233,462
Noncurrent Assets:			
Capital Assets:			
Interceptor Sewer Lines	1	,080,505,056	959,767,867
Buildings, Structures and Improvements and Equipment		711,825,768	706,513,403
Sewage Treatment and Other Equipment		374,038,147	 355,644,547
	2	2,166,368,971	2,021,925,817
Less Accumulated Depreciation		(782,107,715)	 (739,611,245)
	1	,384,261,256	1,282,314,572
Land		13,900,789	13,900,789
Construction in Progress		364,957,652	 314,092,068
Net Capital Assets	1	,763,119,697	1,610,307,429
Unamortized Deferred Debt Expense		3,270,056	3,460,193
Construction Funds		306,871,017	391,648,537
Revenue Bond Debt Service Deposit		23,035,364	 31,938,694
Total Noncurrent Assets	2	2,096,296,134	 2,037,354,853
Total Assets	\$ 2	2,323,265,471	\$ 2,287,588,315

Continued

# **Statements of Net Assets (Continued)**

# **December 31, 2011 and 2010**

# Liabilities and Net Assets

	2011	2010
Liabilities:		_
Current Liabilities:		
Accounts Payable	\$ 4,786,455	\$ 5,638,931
Construction Contracts and Retainages Payable	28,724,245	29,839,578
Accrued Interest	10,826,315	11,479,578
Other Accrued Liabilities	5,251,265	7,525,750
Current Maturities of Long-Term Debt	42,121,379	38,127,152
Total Current Liabilities	91,709,659	92,610,989
Noncurrent Liabilities:		
Long-Term Debt	930,651,925	899,686,743
Other Accrued Long-Term Liabilities	3,775,000	5,250,000
Total Liabilities	1,026,136,584	997,547,732
Net Assets:		
Invested in Capital Assets, net of Related Debt	1,058,517,337	1,038,270,319
Unrestricted	238,611,550	251,770,264
Total Net Assets	\$ 1,297,128,887	\$ 1,290,040,583

# Statements of Revenues, Expenses and Changes in Net Assets

# For the years ended December 31, 2011 and 2010

	2011	2010	
Operating Revenues:			
Billing Agents, net	\$ 155,342,800	\$ 150,703,554	
Direct Billed	16,275,002	14,663,082	
Other	1,104,565	1,484,110	
Total Operating Revenues, net	172,722,367	166,850,746	
Operating Expenses:			
Salaries and Wages	39,190,544	38,061,309	
Fringe Benefits	12,939,019	12,747,900	
Utilities	15,511,558	16,042,200	
Professional and Contractual Services	18,766,341	23,034,225	
Other	3,907,002	7,392,509	
Depreciation	47,271,807	46,061,584	
Total Operating Expenses	137,586,271	143,339,727	
Operating income	35,136,096	23,511,019	
Non-Operating Revenues (Expenses):			
Interest income	3,825,074	3,292,522	
Decrease in Fair Value of Investments, net	(150,665)	(19,034)	
Non-Operating Grant Revenue	676,833	1,731,894	
Non-Operating Grant Expenses	(676,833)	(1,731,894)	
Proceeds on Insurance Claims	621,938	-	
Loss on Disposals of Equipment	(1,020,704)	(45,657)	
Loss on Extraordinary Event	(1,188,489)	-	
Federal Subsidy Revenue	6,912,478	858,034	
Interest on Long-Term Debt	(43,209,246)	(26,583,173)	
Total Non-Operating Expenses	(34,209,614)	(22,497,308)	
Income before Contributions	926,482	1,013,711	
Capital Contributions	6,161,822	9,437,876	
Change in Net Assets	7,088,304	10,451,587	
Net Assets at Beginning of Year	1,290,040,583	1,279,588,996	
Net Assets at End of Year	\$ 1,297,128,887	\$ 1,290,040,583	

# **Statements of Cash Flows**

# For the years ended December 31, 2011 and 2010

	2011	2010
Cash Flows from Operating Activities:		
Cash Received From Customers	\$ 170,776,220	\$ 156,290,211
Cash Payments to Suppliers for Goods and Services	(43,403,692)	(42,581,737)
Cash Payments to Employees for Services	(54,477,867)	(51,409,760)
Net Cash Provided by Operating Activities	72,894,661	62,298,714
Cash Flows from Investing Activities:		
Purchase of Investments	(1,902,907,746)	(680,854,029)
Issuance of Note Receivable to Other Governmental Agency	(745,221)	(313,541)
Proceeds from Maturities of Investments	2,015,417,227	437,560,001
Interest on Investments	3,659,442	3,691,469
Net Cash Provided by (Used in) Investing Activities	115,423,702	(239,916,100)
Cash Flows from Non-Capital Financing Activities		
Grant Payments	(676,833)	(1,731,894)
Grants Received	668,326	1,601,642
Net Cash Used In Non-Capital Financing Activities	(8,507)	(130,252)
Cash Flows from Capital and Related Financing Activities:		
Principal Payments on Long-Term Debt	(36,595,808)	(36,806,879)
Interest Payments on Long-Term Debt	(33,497,401)	(24,013,907)
Proceeds from Issuance of Series 2010 Bonds	-	334,946,286
Proceeds from Water Pollution Control Loans	84,951,998	39,404,437
Deferred Debt Expense Series 2010 Bond Payments	-	(427,600)
Acquisition and Construction of Capital Assets	(202,786,663)	(108,496,112)
Proceeds from Capital Grants	9,467,795	9,753,218
Net Cash (Used in) Provided by Capital and Related		
Financing Activities	(178,460,079)	214,359,443
Net Increase in Cash	9,849,777	36,611,805
Cash at Beginning of Year	38,914,168	2,302,363
Cash at End of Year	\$ 48,763,945	\$ 38,914,168

Continued

# **Statements of Cash Flows (Continued)**

# For the years ended December 31, 2011 and 2010

Reconciliation of Operating Income to Net Cash Provided by Operating Activities:  Operating Income \$35,136,096 \$23,511,019  Adjustments to Reconcile Operating Income to Net Cash Provided by Operating Activities:  Depreciation 47,271,807 46,061,584  Changes in Operating Assets and Liabilities:  Accounts Receivable (1,946,147) (10,560,535)  Inventory and Prepaid Expenses (132,199) (321,546)  Accounts Payable and Other Accrued Liabilities (7,434,896) 3,608,192  Total Adjustments 37,758,565 38,787,695  Net Cash Provided by Operating Activities \$72,894,661 \$62,298,714  Supplemental Schedule of Non-Cash Investing, Capital and Related Financing Activities:  Long-Term Debt Recorded for Receivables from State Agencies in Connection with Water Pollution Control Loans  Long-Term Debt (Decreased) Increased due to Accrued Construction Interest and Recorded Receivables and Principal Adjustment \$13,396,780 \$13,546,789  Capital Contributions Recorded in Accounts Receivables \$341,764 \$3,647,737  Capital Assets Increased (Decreased) due to Capitalized Costs, Recorded Accounts Payable, and Asset Reclassifications \$1,093,993 \$(20,013,157)  Decrease in Fair Value of Investments, net \$1,993,993 \$(20,013,157)			2011		2010
Operating Income Adjustments to Reconcile Operating Income to Net Cash Provided by Operating Activities: Depreciation Changes in Operating Assets and Liabilities: Accounts Receivable Inventory and Prepaid Expenses Accounts Payable and Other Accrued Liabilities Accounts Payable and Other Accrued Liabilities Total Adjustments Net Cash Provided by Operating Activities  Supplemental Schedule of Non-Cash Investing, Capital and Related Financing Activities:  Long-Term Debt Recorded for Receivables from State Agencies in Connection with Water Pollution Control Loans  Long-Term Debt (Decreased) Increased due to Accrued Construction Interest and Recorded Receivables and Principal Adjustment  Capital Assets Increased (Decreased) due to Capitalized Costs, Recorded Accounts Payable, and Asset Reclassifications  \$ 1,093,993 \$ (20,013,157)  Decrease in Fair Value of Investments, net  \$ (150,665) \$ (19,034)			_		_
Adjustments to Reconcile Operating Income to Net Cash Provided by Operating Activities:  Depreciation 47,271,807 46,061,584  Changes in Operating Assets and Liabilities: Accounts Receivable (1,946,147) (10,560,535)  Inventory and Prepaid Expenses (132,199) (321,546) Accounts Payable and Other Accrued Liabilities (7,434,896) 3,608,192  Total Adjustments 37,758,565 38,787,695  Net Cash Provided by Operating Activities \$ 72,894,661 \$ 62,298,714  Supplemental Schedule of Non-Cash Investing, Capital and Related Financing Activities:  Long-Term Debt Recorded for Receivables from State Agencies in Connection with Water Pollution Control Loans \$ 3,630,284 \$ 17,598,300  Long-Term Debt (Decreased) Increased due to Accrued Construction Interest and Recorded Receivables and Principal Adjustment \$ (13,396,780) \$ 13,546,789  Capital Contributions Recorded in Accounts Receivables \$ 341,764 \$ 3,647,737  Capital Assets Increased (Decreased) due to Capitalized Costs, Recorded Accounts Payable, and Asset Reclassifications \$ 1,093,993 \$ (20,013,157)  Decrease in Fair Value of Investments, net \$ (150,665) \$ (19,034)					
Provided by Operating Activities: Depreciation 47,271,807 46,061,584 Changes in Operating Assets and Liabilities: Accounts Receivable (1,946,147) (10,560,535) Inventory and Prepaid Expenses (132,199) (321,546) Accounts Payable and Other Accrued Liabilities (7,434,896) 3,608,192 Total Adjustments 37,758,565 38,787,695  Net Cash Provided by Operating Activities \$72,894,661 \$62,298,714  Supplemental Schedule of Non-Cash Investing, Capital and Related Financing Activities:  Long-Term Debt Recorded for Receivables from State Agencies in Connection with Water Pollution Control Loans \$3,630,284 \$17,598,300  Long-Term Debt (Decreased) Increased due to Accrued Construction Interest and Recorded Receivables and Principal Adjustment \$(13,396,780) \$13,546,789  Capital Contributions Recorded in Accounts Receivables \$341,764 \$3,647,737  Capital Assets Increased (Decreased) due to Capitalized Costs, Recorded Accounts Payable, and Asset Reclassifications \$1,093,993 \$(20,013,157)  Decrease in Fair Value of Investments, net \$(150,665) \$(19,034)	•	\$	35,136,096	\$	23,511,019
Depreciation 47,271,807 46,061,584 Changes in Operating Assets and Liabilities: Accounts Receivable (1,946,147) (10,560,535) Inventory and Prepaid Expenses (132,199) (321,546) Accounts Payable and Other Accrued Liabilities (7,434,896) 3,608,192 Total Adjustments 37,758,565 38,787,695  Net Cash Provided by Operating Activities \$72,894,661 \$62,298,714  Supplemental Schedule of Non-Cash Investing, Capital and Related Financing Activities:  Long-Term Debt Recorded for Receivables from State Agencies in Connection with Water Pollution Control Loans \$3,630,284 \$17,598,300  Long-Term Debt (Decreased) Increased due to Accrued Construction Interest and Recorded Receivables and Principal Adjustment \$(13,396,780) \$13,546,789  Capital Contributions Recorded in Accounts Receivables \$341,764 \$3,647,737  Capital Assets Increased (Decreased) due to Capitalized Costs, Recorded Accounts Payable, and Asset Reclassifications \$1,093,993 \$(20,013,157)  Decrease in Fair Value of Investments, net \$(150,665) \$(19,034)	, ,				
Changes in Operating Assets and Liabilities: Accounts Receivable Inventory and Prepaid Expenses Inventory and Prepaid Expenses Accounts Payable and Other Accrued Liabilities Total Adjustments  Net Cash Provided by Operating Activities  Supplemental Schedule of Non-Cash Investing, Capital and Related Financing Activities:  Long-Term Debt Recorded for Receivables from State Agencies in Connection with Water Pollution Control Loans Principal Adjustment  Capital Contributions Recorded in Accounts Receivables  Recorded Accounts Payable, and Asset Reclassifications  Pecrease in Fair Value of Investments, net  (1,946,147) (10,560,535) (13,21,99) (1			47 271 207		16 061 591
Accounts Receivable Inventory and Prepaid Expenses Inventory a	•		47,271,807		40,001,384
Inventory and Prepaid Expenses (132,199) (321,546) Accounts Payable and Other Accrued Liabilities (7,434,896) 3,608,192 Total Adjustments 37,758,565 38,787,695  Net Cash Provided by Operating Activities \$72,894,661 \$62,298,714  Supplemental Schedule of Non-Cash Investing, Capital and Related Financing Activities:  Long-Term Debt Recorded for Receivables from State Agencies in Connection with Water Pollution Control Loans 3,630,284 \$17,598,300  Long-Term Debt (Decreased) Increased due to Accrued Construction Interest and Recorded Receivables and Principal Adjustment \$(13,396,780)\$ \$13,546,789  Capital Contributions Recorded in Accounts Receivables \$341,764\$ \$3,647,737  Capital Assets Increased (Decreased) due to Capitalized Costs, Recorded Accounts Payable, and Asset Reclassifications \$1,093,993\$ \$(20,013,157)  Decrease in Fair Value of Investments, net \$(150,665)\$ \$(19,034)			(1 046 147)		(10.560.535)
Accounts Payable and Other Accrued Liabilities Total Adjustments  Net Cash Provided by Operating Activities  Net Cash Provided by Operating Activities  Supplemental Schedule of Non-Cash Investing, Capital and Related Financing Activities:  Long-Term Debt Recorded for Receivables from State Agencies in Connection with Water Pollution Control Loans  Construction Interest and Recorded Receivables and Principal Adjustment  Capital Contributions Recorded in Accounts Receivables  Recorded Accounts Payable, and Asset Reclassifications  Decrease in Fair Value of Investments, net  (7,434,896) 3,608,192 3,677,58,565  38,787,695  \$ 42,894,661 \$ 52,298,714  \$ 17,598,300  \$ 17,598,300  \$ 17,598,300  \$ 17,598,300  \$ 13,396,780) \$ 13,546,789  \$ 341,764 \$ 3,647,737					
Net Cash Provided by Operating Activities \$72,894,661 \$62,298,714  Supplemental Schedule of Non-Cash Investing, Capital and Related Financing Activities:  Long-Term Debt Recorded for Receivables from State Agencies in Connection with Water Pollution Control Loans \$3,630,284 \$17,598,300  Long-Term Debt (Decreased) Increased due to Accrued Construction Interest and Recorded Receivables and Principal Adjustment \$13,546,789  Capital Contributions Recorded in Accounts Receivables \$341,764 \$3,647,737  Capital Assets Increased (Decreased) due to Capitalized Costs, Recorded Accounts Payable, and Asset Reclassifications \$1,093,993 \$(20,013,157)  Decrease in Fair Value of Investments, net \$1,093,655 \$1,093,993					
Net Cash Provided by Operating Activities \$ 72,894,661 \$ 62,298,714  Supplemental Schedule of Non-Cash Investing, Capital and Related Financing Activities:  Long-Term Debt Recorded for Receivables from State Agencies in Connection with Water Pollution Control Loans \$ 3,630,284 \$ 17,598,300  Long-Term Debt (Decreased) Increased due to Accrued Construction Interest and Recorded Receivables and Principal Adjustment \$ (13,396,780) \$ 13,546,789  Capital Contributions Recorded in Accounts Receivables \$ 341,764 \$ 3,647,737  Capital Assets Increased (Decreased) due to Capitalized Costs, Recorded Accounts Payable, and Asset Reclassifications \$ 1,093,993 \$ (20,013,157)  Decrease in Fair Value of Investments, net \$ (150,665) \$ (19,034)	•			-	
Supplemental Schedule of Non-Cash Investing, Capital and Related Financing Activities:  Long-Term Debt Recorded for Receivables from State Agencies in Connection with Water Pollution Control Loans \$3,630,284 \$17,598,300  Long-Term Debt (Decreased) Increased due to Accrued Construction Interest and Recorded Receivables and Principal Adjustment \$(13,396,780) \$13,546,789  Capital Contributions Recorded in Accounts Receivables \$341,764 \$3,647,737  Capital Assets Increased (Decreased) due to Capitalized Costs, Recorded Accounts Payable, and Asset Reclassifications \$1,093,993 \$(20,013,157)  Decrease in Fair Value of Investments, net \$(150,665) \$(19,034)	Total Adjustments		31,130,303	-	36,767,073
Related Financing Activities:  Long-Term Debt Recorded for Receivables from State Agencies in Connection with Water Pollution Control Loans  Long-Term Debt (Decreased) Increased due to Accrued Construction Interest and Recorded Receivables and Principal Adjustment  Capital Contributions Recorded in Accounts Receivables  Capital Assets Increased (Decreased) due to Capitalized Costs, Recorded Accounts Payable, and Asset Reclassifications  \$ 1,093,993 \$ (20,013,157)  Decrease in Fair Value of Investments, net  \$ (150,665) \$ (19,034)	Net Cash Provided by Operating Activities	\$	72,894,661	\$	62,298,714
Agencies in Connection with Water Pollution Control Loans \$ 3,630,284 \$ 17,598,300  Long-Term Debt (Decreased) Increased due to Accrued Construction Interest and Recorded Receivables and Principal Adjustment \$ (13,396,780) \$ 13,546,789  Capital Contributions Recorded in Accounts Receivables \$ 341,764 \$ 3,647,737  Capital Assets Increased (Decreased) due to Capitalized Costs, Recorded Accounts Payable, and Asset Reclassifications \$ 1,093,993 \$ (20,013,157)  Decrease in Fair Value of Investments, net \$ (150,665) \$ (19,034)					
Long-Term Debt (Decreased) Increased due to Accrued Construction Interest and Recorded Receivables and Principal Adjustment \$ (13,396,780) \$ 13,546,789  Capital Contributions Recorded in Accounts Receivables \$ 341,764 \$ 3,647,737  Capital Assets Increased (Decreased) due to Capitalized Costs, Recorded Accounts Payable, and Asset Reclassifications \$ 1,093,993 \$ (20,013,157)  Decrease in Fair Value of Investments, net \$ (150,665) \$ (19,034)		\$	3 630 284	\$	17 598 300
Construction Interest and Recorded Receivables and Principal Adjustment \$ (13,396,780) \$ 13,546,789  Capital Contributions Recorded in Accounts Receivables \$ 341,764 \$ 3,647,737  Capital Assets Increased (Decreased) due to Capitalized Costs, Recorded Accounts Payable, and Asset Reclassifications \$ 1,093,993 \$ (20,013,157)  Decrease in Fair Value of Investments, net \$ (150,665) \$ (19,034)	rigencies in Connection with which I official Control Education	Ψ	3,030,201	<u> </u>	17,070,000
Principal Adjustment \$ (13,396,780) \$ 13,546,789  Capital Contributions Recorded in Accounts Receivables \$ 341,764 \$ 3,647,737  Capital Assets Increased (Decreased) due to Capitalized Costs, Recorded Accounts Payable, and Asset Reclassifications \$ 1,093,993 \$ (20,013,157)  Decrease in Fair Value of Investments, net \$ (150,665) \$ (19,034)	Long-Term Debt (Decreased) Increased due to Accrued				
Capital Contributions Recorded in Accounts Receivables \$ 341,764 \$ 3,647,737  Capital Assets Increased (Decreased) due to Capitalized Costs, Recorded Accounts Payable, and Asset Reclassifications \$ 1,093,993 \$ (20,013,157)  Decrease in Fair Value of Investments, net \$ (150,665) \$ (19,034)	Construction Interest and Recorded Receivables and				
Capital Assets Increased (Decreased) due to Capitalized Costs, Recorded Accounts Payable, and Asset Reclassifications \$ 1,093,993 \$ (20,013,157)  Decrease in Fair Value of Investments, net \$ (150,665) \$ (19,034)	Principal Adjustment	\$	(13,396,780)	\$	13,546,789
Capital Assets Increased (Decreased) due to Capitalized Costs, Recorded Accounts Payable, and Asset Reclassifications \$ 1,093,993 \$ (20,013,157)  Decrease in Fair Value of Investments, net \$ (150,665) \$ (19,034)					
Recorded Accounts Payable, and Asset Reclassifications \$ 1,093,993 \$ (20,013,157)  Decrease in Fair Value of Investments, net \$ (150,665) \$ (19,034)	Capital Contributions Recorded in Accounts Receivables	\$	341,764	\$	3,647,737
Recorded Accounts Payable, and Asset Reclassifications \$ 1,093,993 \$ (20,013,157)  Decrease in Fair Value of Investments, net \$ (150,665) \$ (19,034)					
Decrease in Fair Value of Investments, net  \$ (150,665) \$ (19,034)	Capital Assets Increased (Decreased) due to Capitalized Costs,				
Decrease in Fair Value of Investments, net  \$ (150,665) \$ (19,034)	Recorded Accounts Payable, and Asset Reclassifications	\$	1,093,993	\$	(20,013,157)
	•		<u> </u>		<u> </u>
	Decrease in Fair Value of Investments, net	\$	(150,665)	\$	(19,034)
Deferred Debt Expense Series 2010 Bond Proceeds \$ - \$ 1.986.714			<u> </u>		<u> </u>
T 1,200,71	Deferred Debt Expense Series 2010 Bond Proceeds	\$		\$	1,986,714

# **Notes to Financial Statements**

#### December 31, 2011 and 2010

### **Note 1:** Reporting Entity

The Northeast Ohio Regional Sewer District (the "District"), a political subdivision of the State of Ohio, was created by Order of the Cuyahoga County Court of Common Pleas and commenced operations on July 18, 1972, under statutory provisions of the Ohio Revised Code. The District provides wastewater treatment and interceptor sewer facilities for the region comprised of the City of Cleveland and 61 suburban communities.

The District is governed by its Board of Trustees (the "Board"). The Board consists of seven members, each of whom serves a five-year term and who are appointed as follows: (i) two by the Mayor of the City of Cleveland (subdistrict one); (ii) two by a council of governments (the "Suburban Council") comprised of representatives of all the suburban communities served by the System (subdistrict two); (iii) one by the Cuyahoga County Council; (iv) one by the appointing authority of the subdistrict with the greatest sewage flow (currently the Mayor of the City of Cleveland); and (v) one by the appointing authority of the subdistrict with greatest population (currently the Suburban Council). Accordingly, the Mayor of the City of Cleveland and the Suburban Council each currently appoint three members of the Board.

In accordance with the provisions of Governmental Accounting Standards Board ("GASB") Statement No. 14, *The Financial Reporting Entity*, and GASB Statement No. 39, *Determining Whether Certain Organizations are Component Units* (an amendment of GASB Statement No. 14), the accompanying financial statements include only the accounts and transactions of the District. Under the criteria specified in these GASB Statements, the District has no component units nor is it considered a component unit of the State of Ohio. The District is considered, however, a political subdivision to the State of Ohio. These conclusions regarding the financial reporting entity are based on the concept of financial accountability. The District is not financially accountable for any other organizations. This is evidenced by the fact that the District is a legally and fiscally separate and distinct organization. The annual budget is submitted to Cuyahoga County for informational purposes only and does not require its approval. The District is solely responsible for its finances. The District is empowered to issue revenue bonds payable solely from sewer charge revenues.

Component units are legally separate organizations for which the District is financially accountable. The District is financially accountable for an organization if it appoints a voting majority of the organization's governing board and (1) is able to significantly influence the programs or services performed or provided by the organization; or (2) is legally entitled to or can otherwise access the organization's resources; is legally obligated or has otherwise assumed the responsibility to finance deficits of or provide financial support to the organization; or is obligated for the debt of the organization. Based upon the application of these criteria, the District has no component units.

#### **Note 2:** Summary of Significant Accounting Policies

The accompanying financial statements were prepared in accordance with accounting principles generally accepted in the United States of America, as prescribed by the GASB. The statements were prepared using the economic resources measurement focus and the accrual basis of accounting. All transactions are accounted for in a single proprietary (enterprise) fund.

#### **Notes to Financial Statements**

#### December 31, 2011 and 2010

### **Note 2:** Summary of Significant Accounting Policies (continued)

On September 30, 2009, the District adopted authoritative guidance issued by the FASB which established the FASB Accounting Standards Codifications (ASC) as the single source of authoritative accounting principles generally accepted in the United States of America. The District has modified its disclosures in this report to comply with the requirements. Accordingly, references to authoritative accounting principles after the effective date will reference the codification and not the previous accounting guidance. The adoption of the guidance did not have a material effect on the District's financial position, changes in net assets, or cash flows.

The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The District also applies Financial Accounting Standards Board (FASB) ASC Topics issued or amended after November 30, 1989, provided they do not conflict with or contradict GASB pronouncements. The more significant of the District's accounting policies are described below.

## A. Basis of Presentation

The District's basic financial statements consist of a statement of net assets; a statement of revenues, expenses and changes in net assets; and a statement of cash flows.

The District uses a single enterprise fund to maintain its financial records during the year. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts.

Enterprise fund reporting focuses on the determination of the change in net assets, financial position and cash flows. An enterprise fund may be used to account for any activity for which a fee is charged to external users for goods and services.

#### **B.** Measurement Focus

The enterprise fund is accounted for on a flow of economic resources measurement focus. All assets and all liabilities associated with the operation of the District are included on the statement of net assets. The statement of revenue, expenses, and changes in net assets presents increases (i.e., revenues) and decreases (i.e., expenses) in net total assets. The statement of cash flows provides information about how the District finances and meets the cash flow needs of its enterprise activity.

## C. Basis of Accounting

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. The District's financial statements are prepared using the accrual basis of accounting.

Revenue is recorded on the accrual basis when the exchange takes place. Contribution revenue is primarily recognized on a cost-reimbursement basis or in accordance with the terms of grant agreements. Expenses are recognized at the time they are incurred.

# **Notes to Financial Statements**

#### December 31, 2011 and 2010

### **Note 2:** Summary of Significant Accounting Policies (continued)

### **D.** Cash Equivalents and Investments

The District's policy is to treat all of its short-term, highly liquid investments as investments, and not as cash equivalents.

Except for non-participating investment contracts, investments are reported at fair value which is based on quoted market prices. Non-participating investment contracts such as non-negotiable certificates of deposit are reported at cost plus accrued interest.

The District invested funds in the State Treasury Asset Reserve of Ohio (STAR Ohio) during 2011 and 2010. STAR Ohio is an investment pool managed by the State Treasurer's Office which allows governments within the State to pool their funds for investment purposes. STAR Ohio is not registered with the Securities and Exchange Commission as an investment company, but does operate in a manner consistent with Rule 2a7 of the Investment Company Act of 1940. Investments in STAR Ohio are valued at STAR Ohio's share price which is the price the investment could be sold for on the respective statement of net assets date.

#### **E.** Short-term Investments

Short-term investments consist of non-negotiable certificates of deposit, obligations of Federal agencies, and STAR Ohio.

## F. Fair Value of Financial Instruments

The District discloses estimated fair values for its financial instruments in accordance with the FASB ASC topic "Financial Instruments." Fair value estimates are made at a specific point in time, based on relevant market information and information about the financial instrument. These estimates are subjective in nature and involve uncertainties and matters of significant judgment and, therefore, cannot be determined with precision. Changes in assumptions could significantly affect the estimates. Fair value estimates, methods, and assumptions are set forth below:

## **Cash**

The carrying value approximates fair value due to the short maturity of this financial instrument.

## **Investments**

The carrying value of the District's investments in U.S. Treasury Securities, obligations of Federal Agencies, and STAR Ohio is fair value in accordance with the application of GASB Statement No. 31. The carrying value of the District's certificates of deposits approximates fair value due to the relative short maturities of these financial instruments.

#### **Notes to Financial Statements**

#### December 31, 2011 and 2010

### **Note 2:** Summary of Significant Accounting Policies (continued)

### **Long-Term Debt**

The fair value of the District's long-term debt is estimated based on the borrowing rates currently available to the District for loans with comparable maturities. The carrying value and estimated fair value of the District's long-term debt, net of the current portion, at December 31, 2011 were \$930,651,925 and \$1,044,439,747, respectively. The carrying value and estimated fair value of the District's long-term debt, net of the current portion, at December 31, 2010 were \$899,686,743 and \$883,511,546, respectively.

## **G.** Construction and Restricted Accounts

In conjunction with the issuance of its revenue bonds, the District maintains funds in the following special accounts:

## **Construction Funds**

At December 31, 2011 and 2010, these funds consisted of cash, non-negotiable certificates of deposit, U.S. Treasury Securities, obligations of Federal agencies, and STAR Ohio. They are used to finance construction expenditures approved by the Board of Trustees. Under certain circumstances, the funds may be used for repayment of principal and interest costs on the Series 2005 Wastewater Improvement Revenue Refunding Bonds, 2007 Series Wastewater Improvement Revenue Bonds, and the 2010 Series Wastewater Improvement Revenue Bonds.

## **Revenue Bond Debt Service Deposit**

These are advance deposits made to the District's bond trustee for principal and interest payments on revenue bonds. Investments at December 31, 2011 and 2010 consisted of direct obligations of the United States Government, plus accrued interest.

## H. Sewage Service Fees Receivable

Sewage service fees receivable are shown net of an allowance for uncollectibles. The allowance is based on aged accounts receivable, historical collection rates, economical trends, and current year operating revenues. The allowance amounts are \$31,000,000 at December 31, 2011 and \$28,000,000 at December 31, 2010.

#### I. Inventory

Inventory consists of supplies not yet placed into service and is charged to operations when consumed. Inventory is valued at the lower of cost (weighted average) or market.

# **Notes to Financial Statements**

#### December 31, 2011 and 2010

## **Note 2:** Summary of Significant Accounting Policies (continued)

### J. Capital Assets

Capital assets which include property, plant, equipment, and infrastructure assets (e.g. sewer lines and similar items) are reported on the statement of net assets. All capital assets are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the year. Northeast Ohio Regional Sewer District maintains a capitalization threshold of \$5,000. Major renewals and betterments are capitalized; the costs of normal improvements and repairs that do not add to the value of the assets or materially extend an asset's life are expensed as incurred. All reported capital assets except for land and construction in progress are depreciated. Major renewals and betterments are depreciated over the remaining useful lives of the related capital assets. Depreciation is computed using the straight-line method over the following useful lives:

Description
Interceptor sewer lines
Buildings, structures and improvements
Sewage treatment and other equipment

Estimated Lives
Primarily 75 years
Primarily 40 years
5 to 20 years

### **K.** Unamortized Financing Costs

The unamortized financing costs include insurance, consulting, and attorney fees incurred in connection with the revenue bond obligations. These amounts are being amortized on the effective interest method over the lives of the revenue bonds. Bond premiums, discounts and deferred loss are being amortized on the interest method over the lives of the revenue bonds. Amortization amounted to \$19,734 for 2011 and \$50,492 for 2010.

#### L. Net Assets

Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction or improvement of those assets. Net assets are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by Northeast Ohio Regional Sewer District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments. The District applies restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net assets are available. The District did not have any restricted net assets for 2011 or 2010.

#### **Notes to Financial Statements**

## December 31, 2011 and 2010

### **Note 2:** Summary of Significant Accounting Policies (continued)

### L. Net Assets (continued)

The District's Board of Trustees adopted a reserve policy in July 2009 that annually designates amounts of the District's unrestricted net assets as Board-designated for specific purposes. Such amounts are not restricted, and may be designated for other purposes or eliminated at the discretion of the Board of Trustees. A summary of reserve amounts have been designated by the Board of Trustees at December 31, 2011 and 2010 follows:

	2011	2010
General Operating Reserve	\$ 23,943,415	\$ 24,354,578
Debt Service Reserve	23,035,365	31,938,694
Equipment Repair and Replacement Reserve	55,201,391	54,935,902
Insurance Reserve	21,804,993	21,847,323
Rate Stabilization Account	\$ 6,000,000	\$ 3,000,000

During 2011, the District transferred \$3 million from the General Operating Reserve to the Rate Stabilization Account. The Debt Service Reserve decreased \$8,903,329 due to capitalized interest payments. The Equipment Repair and Replacement Reserve increased \$265,489 due to interest income. The Insurance Reserve had a net decrease of \$42,330 due to the flood at the Southerly WWTP.

During 2010, the District transferred \$1 million from the General Operating Reserve to the Equipment Repair and Replacement Reserve.

#### M. Revenues and Expenses

Operating revenues and expenses result from providing wastewater conveyance and treatment services. Operating revenues consist of user charges for sewage services based on water consumption. Operating revenues are shown net of bad debt expense of \$4,979,165 in 2011 and \$8,340,207 in 2010. Operating expenses include the cost of these sewer services, including administrative expenses and depreciation on capital assets.

Non-operating revenues and expenses are all revenues and expenses not meeting the definition of operating revenues and expenses. Non-operating revenues and expenses include revenues and expenses from investing activities, capital and related financing activities, and non-capital financing activities.

# **Notes to Financial Statements**

#### December 31, 2011 and 2010

### **Note 2:** Summary of Significant Accounting Policies (continued)

Sewage service fees are billed to users of the system on a cycle basis based primarily upon water usage. Estimates for services provided between the ends of various cycles and the end of the year are recorded as unbilled revenue. Included in sewage service fees receivable at December 31, 2011 and 2010 are unbilled sewage service fees of \$23,856,579 and \$25,579,632, respectively.

#### N. Interest Expense

It is the District's intention that all expenses, including interest incurred in connection with financing the constructions of new facilities, be recovered on a current basis. The annual budget process is governed by a number of factors, including a covenant in the 2005 Wastewater Improvement Revenue Refunding Bond Resolution, 2007 Wastewater Improvement Revenue Bond Resolution and the 2010 Wastewater Improvement Revenue Bond Resolution which requires that the current year "net revenues" be at least 115% of its debt service requirements. As the District does not intend that interest costs be recovered from subsequent years' revenue, it has excluded interest as an allowable cost for future rate-making purposes. Therefore, in accordance with FASB ASC topic "Regulated Operations", all interest is expensed but is included as non-operating on the statement of revenues, expenses, and changes in net assets as incurred.

#### O. Use of Estimates

The preparation of financial statements in conformity with the accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### P. Comparative Data/Reclassifications

Comparative data for the prior years are presented in order to provide an understanding of the changes in financial position and operations. Certain reclassifications have been made to the 2009 financial statements in order to conform to the 2010 presentation.

#### **Q.** Subsequent Events

In preparing these financial statements, the District has evaluated events and transactions for potential recognition or disclosure through June 22, 2012, the date the financial statements were available to be issued.

#### **Notes to Financial Statements**

December 31, 2011 and 2010

# **Note 3:** Deposits and Investments

### **Deposits**

Ohio law requires that deposits be placed in eligible banks or savings and loan associations located in Ohio. The District's practice is to place deposits with commercial banks and savings and loan associations within its service area. At December 31, 2011, the carrying amount of the District's deposits, including certificates of deposit of \$3,207,875, was \$157,507,915 and the bank balance was \$159,891,777. Of the bank balance, \$500,000 was covered by Federal depository insurance and \$159,391,777 was covered by collateral securities held in Federal Reserve pledge accounts in the District's name. At December 31, 2010, the carrying amount of the District's deposits, including certificates of deposit of \$21,661,734 was \$362,959,082 and the bank balance was \$367,217,606. Of the bank balance, \$500,000 was covered by Federal depository insurance and \$366,717,606 was covered by collateral securities held in Federal Reserve pledge accounts in the District's name. In the event of default by the pledging financial institution, the District may make written demand upon the Federal Reserve Bank of Boston, Massachusetts for surrender of the collateral.

#### **Notes to Financial Statements**

#### December 31, 2011 and 2010

## **Note 3:** Deposits and Investments (continued)

#### **Investments**

The District's investment policies are currently governed by its Series 2010 and 2007 Wastewater Improvement Revenue Bond Resolution (the "Resolution") as permitted by state statute. The Resolution allows the District to purchase certain instruments, including obligations of the U.S. Treasury, its agencies and instrumentalities, interest-bearing demand or time deposits, repurchase agreements and, in certain situations, pre-refunded municipal obligations, general obligations of any state and other fixed income securities. Repurchase transactions are not to exceed one year and must be collateralized by obligations of the U.S. Government or its agencies which are held by a third party custodian.

The investments included in the Revenue Bond Debt Service Deposit are governed by the provisions of a trust agreement which provides for interest and principal payments on the 2005, 2007 and 2010 Series Bonds.

At December 31, 2011 the District's investment balances and maturities were as follows:

				Maturities (in years)			rears)
Investment Type	]	Fair Value	% of Total	Less than 1		1	through 5
Federal Home Loan Bank	\$	79,992,711	27%	\$	46,464,274	\$	33,528,437
Federal National Mortgage Assoc.		65,601,835	23%		35,176,325		30,425,510
Federal Home Loan Mortgage Corp.		63,151,135	22%		40,277,430		22,873,705
State Treasury Asset Reserve		17,940,491	6%		17,940,491		-
Forward Delivery Agreement		8,103,492	3%		8,103,492		-
Guaranteed Investment Contracts		7,175,938	2%		_		7,175,938
U.S. Treasury Bills		7,063,233	2%		7,063,233		-
Federal Farm Credit Bank		5,069,530	2%		5,069,530		-
U.S. Bankcorp FDIC GTD		5,040,700	2%		5,040,700		-
Morgan Stanley FDIC GTD		5,043,779	2%		5,043,779		-
John Deer FDIC GTD		5,060,692	2%		5,060,692		-
PNC FDIC GTD		5,050,975	2%		5,050,975		-
U.S. Treasury Note		5,024,405	2%		5,024,405		-
General Electric Bond		4,614,387	2%		_		4,614,387
Procter & Gamble Bond		4,045,037	1%		4,045,037		-
Dreyfus Cash Management		692,701	0%		692,701		-
	\$	288,671,041		\$	190,053,064	\$	98,617,977

#### **Notes to Financial Statements**

# December 31, 2011 and 2010

**Note 3:** Deposits and Investments (continued)

At December 31, 2010 the District's investment balances and maturities were as follows:

			Maturities (in years)		
Investment Type	Fair Value	% of Total	Less than 1	1 through 5	
Federal Home Loan Bank	\$ 35,707,674	19%	\$ -	\$ 35,707,674	
State Treasury Asset Reserve	27,160,517	15%	27,160,517	-	
Federal National Mortgage Assoc.	30,277,324	16%	5,033,578	25,243,746	
Federal Home Loan Mortgage Corp.	25,378,807	14%	5,036,950	20,341,857	
U.S. Treasury Bills	16,662,783	9%	16,662,783	-	
General Electric Bond	10,079,242	5%	10,079,242	-	
Citi Group Bond	10,050,622	5%	10,050,622	-	
Forward Delivery Agreement	8,100,335	4%	8,100,335	-	
Guaranteed Investment Contracts	7,175,938	4%	-	7,175,938	
Federal Farm Credit Bank	5,086,030	3%	-	5,086,030	
Morgan Stanley Bond	5,101,229	3%	-	5,101,229	
U.S. Bancorp Bond	5,093,750	3%	-	5,093,750	
	\$ 185,874,251		\$ 82,124,027	\$ 103,750,224	

**Interest Rate Risk:** Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. It is the District's policy to hold instruments to maturity, limiting any investment to a maximum of five years. The targeted weighted average days to maturity for the overall District portfolio is not more than two years. In addition, Ohio law prescribes that all District investments mature within five years of purchase, unless the investment is matched to a specific obligation or debt of the District.

# **Notes to Financial Statements**

#### December 31, 2011 and 2010

### Note 3: Deposits and Investments (continued)

Credit Risk: Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The District's investment policy authorizes investments in obligations of the U.S. Treasury, U.S. agencies and instrumentalities, interest-bearing demand or time deposits, State Treasury Asset Reserve of Ohio ("STAR Ohio"), money market mutual funds, repurchase agreements, and in certain situations, prefunded municipal obligations, general obligations of any state and other fixed income securities. Repurchase transactions are not to exceed one year and must be collateralized by obligations of the U.S. Government or its agencies which are held by a third party custodian. STAR Ohio is an investment pool created pursuant to Ohio statutes and is managed by the Treasurer of the State of Ohio. As of December 31, 2011, the District's investment in U.S. instrumentalities (Federal Farm Credit Bank, Federal National Mortgage Association, Federal Home Loan Mortgage Corporation, Federal Home Loan Bank) were all rated AA+ by Standard & Poor's and Aaa by Moody's Investors Service. Investments backed by the Federal Deposit Insurance Corporation were rated AA+ by Standard & Poor's and Aaa by Moody's Investors Service. Investments in General Electric were rated AA+ by Standard & Poor's and Aa2 by Moody's. Investments in Proctor & Gamble Bonds were rates AA- by Standard & Poor's and Aa3 by Moody's. Investments in U.S. Treasury Notes were rated AAA by Standard & Poor's and Aaa by Moody's Investors Service. The Investments in STAR Ohio and Bank of New York were rated AAAm by Standard & Poor's and Aaa by Moody's Investors Service.

Custodial Credit Risk: Custodial credit risk is the risk that, in the event of the failure of a counterparty to a transaction, the District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. Consistent with the requirements of State Law, it is the policy of the District to require full collateralization of all investments other than obligations of U.S. Government, its agencies and instrumentalities. The District's investment in U.S. agencies with fair values totaling \$247,695,186 has maturities of \$156,253,147 in less than one year and \$91,442,039 within two years. U.S. agencies are held in the account of PNC National Bank ("Trustee"), at the Federal Reserve Bank of Cleveland. The District's securities associated with the principal and interest payment of bond proceeds in the amount of \$23,035,364 are held in the account of Bank of New York under the Master Trust Agreement. Assets held by the Trustee as a custodial agent are considered legally separate from the other assets of Trustee.

Concentration of Credit Risk: Concentration of credit risk is the risk of loss attributed to the magnitude of investment in a single issuer. The District's investment policy provides that investments be diversified to reduce the risk of loss from over concentration in a single issuer, but does not identify specific limits on the amounts that may be so invested. More than ten percent of the District's investments are in Federal Home Loan Bank, Federal National Mortgage Association, and Federal Home Loan Mortgage Corporation.

#### **Notes to Financial Statements**

## December 31, 2011 and 2010

# Note 4: Transactions with the City of Cleveland

As required by the court order establishing the District, the District and the City of Cleveland (the "City") entered into agreements which provide for the City, as the District's agent, to invoice, collect, and account for sewer charges to most District users. The remainder of the District's users are invoiced directly by the District or by other billing agents.

A summary of the billing and collection transactions between the City and the District for 2011 and 2010 are as follows:

	2011		 2010
Amounts due from District customers at beginning of year for invoices rendered by the City	\$	90,110,577	\$ 70,917,856
Amounts billed to District customers by the City during the year		147,845,456	145,753,041
Cash collected from District customers by the City and remitted to the District during the year		(145,413,546)	(130,135,450)
Write off of inactive accounts		(1,813,537)	-
Cash collected directly by the District on invoices rendered by the City and other adjustments		1,944,479	 3,575,130
Balance due from customers at end of year, included in sewage service fees receivable before allowance for doubtful accounts	\$	92,673,429	\$ 90,110,577

Sewage service fees billed by the City are considered delinquent 15 days after the date of the bill. The fees are considered in arrears when they remain unpaid beyond 90 days from the date billed. The District may certify to the County Auditor any delinquent accounts billed by the City. Such certification will result in the delinquent amounts being placed on the real property tax duplicate for collection as taxes. Failure to pay the property tax and District fees will result in a lien on such property.

As a result of the City implementing a new billing system, certain billing estimates were revised from 2009 and prior. The effect of the revision continues to result in an overall significant increase in the balance due from customers in sewage service fees receivable balance as of December 31, 2011.

Fees paid to the City for billing and collection services in 2011 and 2010 were \$5,553,336 and \$5,386,184, respectively.

# **Notes to Financial Statements**

# **December 31, 2011 and 2010**

#### **Capital Assets and Depreciation** Note 5:

Capital Asset Activity for the year ended December 31, 2011 was as follows:

	Balance December 31,				Balance December 31,
<u>-</u>	2010	Additions	Retirements	Transfers	2011
Non-depreciable:					
Land	\$ 13,900,789	\$ -	\$ -	\$ -	\$ 13,900,789
Construction in Progress	314,092,068	198,579,231		(147,713,647)	364,957,652
-	327,992,857	198,579,231		(147,713,647)	378,858,441
Depreciable:					
Interceptor Sewer Lines	959,767,867	-	-	120,737,189	1,080,505,056
Buildings, Structures & Improvements & Equip.	706,513,403	442,644	(1,965,835)	6,835,556	711,825,768
Sewage Treatment & Other Equipment	355,644,547	2,401,853	(4,149,155)	20,140,902	374,038,147
	2,021,925,817	2,844,497	(6,114,990)	147,713,647	2,166,368,971
Total Historical Cost	2,349,918,674	201,423,728	(6,114,990)		2,545,227,412
Less Accumulated Depreciation For:					
Interceptor Sewer Lines	(172,643,734)	(13,428,890)	-	_	(186,072,624)
Buildings, Structures & Improvements	(352,591,665)	(19,076,424)	-	(1,502,523)	(373,170,612)
Sewage Treatment & Other Equipment	(214,375,846)	(14,766,493)	4,775,337	1,502,523	(222,864,479)
Total Accumulated Depreciation	(739,611,245)	(47,271,807)	4,775,337		(782,107,715)
Capital Assets, Net	\$ 1,610,307,429	\$ 154,151,921	\$ (1,339,653)	\$ -	\$ 1,763,119,697
Depreciation Expense Charged to Operating Expe	enses	\$ 47,271,807			

# **Notes to Financial Statements**

# December 31, 2011 and 2010

# **Note 5:** Capital Assets and Depreciation (continued)

Capital Asset Activity for the year ended December 31, 2010 was as follows:

	Balance December 31, 2009	Additions	Retirements	Transfers	Balance December 31, 2010
Non-depreciable:					
Land	\$ 9,472,660	\$ 373,628	\$ -	\$ 4,054,501	\$ 13,900,789
Construction in Progress	236,792,502	124,531,910		(47,232,344)	314,092,068
	246,265,162	124,905,538		(43,177,843)	327,992,857
Depreciable:					
Interceptor Sewer Lines	942,407,230	10,715	-	17,349,922	959,767,867
Buildings, Structures & Improvements & Equip.	689,157,153	503,539	_	16,852,711	706,513,403
Sewage Treatment & Other Equipment	344,345,689	3,089,477	(765,829)	8,975,210	355,644,547
	1,975,910,072	3,603,731	(765,829)	43,177,843	2,021,925,817
Total Historical Cost	2,222,175,234	128,509,269	(765,829)		2,349,918,674
Less Accumulated Depreciation For:					
Interceptor Sewer Lines	(159,488,855)	(13,154,879)	-	-	(172,643,734)
Buildings, Structures & Improvements	(333,996,341)	(18,595,324)	-	-	(352,591,665)
Sewage Treatment & Other Equipment	(200,750,773)	(14,311,381)	686,308		(214,375,846)
Total Accumulated Depreciation	(694,235,969)	(46,061,584)	686,308		(739,611,245)
Capital Assets, Net	\$ 1,527,939,265	\$ 82,447,685	\$ (79,521)	\$ -	\$ 1,610,307,429
Depreciation Expense Charged to Operating Expe	nses	\$ 46,061,584			

#### **Notes to Financial Statements**

## December 31, 2011 and 2010

# **Note 6: Long-Term Obligations**

A summary of long-term debt outstanding at December 31, 2011 and 2010 follows:

	Interest Rate	2011	2010
Wastewater Improvement Revenue Refunding Bonds, 2005 Serial Bonds Maturing 2011 through 2016	4.00% - 5.00%	\$ 38,190,000	\$ 43,660,000
Wastewater Improvement Revenue Bonds, 2007 Serial Bonds Maturing 2011 through 2037	4.25%-4.50%	117,330,000	119,645,000
Wastewater Improvement Revenue Bonds, 2010 Serial Bonds Maturing 2011 through 2040	5.438% - 6.038%	336,930,000	336,930,000
Water Pollution Control Loans Payable Through 2032	3.20% - 5.20%	478,271,659	435,356,845
Total Debt Less Current Maturities		970,721,659	935,591,845
Bond Premium, Net		42,121,379 2,051,645	38,127,152 2,222,050
Total Long-Term Debt		\$ 930,651,925	\$ 899,686,743

#### Wastewater Improvement Revenue Refunding Bonds, Series 2005

The District issued \$68,280,000 of Wastewater Improvement Revenue Refunding Bonds, Series 2005 (the "2005 Series Bonds"), in connection with the advance refunding of its Wastewater Improvement Revenue Bonds, Series 1995 (the "1995 Series Bonds"). The 2005 Series Bonds are payable from the revenues of the District, after payment of operating and maintenance costs. The bonds are secured by a pledge of and lien on such net revenues. The bonds are additionally secured by a pledge of and lien on monies and investments comprising the Revenue Bond Debt Service Deposit.

The bond indenture requires, among other provisions, that the District establish certain debt service accounts, maintain the system in good operating condition, and charge rates such that the necessary debt service payments can be made after operating and maintenance charges have been paid.

#### **Notes to Financial Statements**

#### December 31, 2011 and 2010

# **Note 6:** Long-Term Obligations (continued)

Wastewater Improvement Revenue Bonds, Series 2007

On May 22, 2007, the District issued \$126,055,000 of Wastewater Improvement Revenue Bonds, Series 2007. The Wastewater Improvement Revenue Bonds, Series 2007 Bonds (the "Series 2007 Bonds") were issued for the purpose of (i) providing funds for the acquisition, construction and improvement of Water Resource Projects, (ii) funding the Debt Service Reserve Requirement for the Series 2007 Bonds, and (iii) paying certain costs of issuance of the Series 2007 Bonds. These bonds are payable from the revenues of the District, after the payment of operating and maintenance costs. The bonds are secured by a pledge of and lien on such net revenues. The bonds are additionally secured by a pledge of and lien on the monies and investments in the Revenue Bond Debt Service Deposit.

The bond indenture requires, among other provisions, that the District establish certain debt service funds, maintain the system in good operating condition, and charge rates such that the necessary debt service payments can be made after operation and maintenance charges have been paid.

## Wastewater Improvement Revenue Bonds, Series 2010 "Build America Bonds"

On November 17, 2010, the District issued \$336,930,000 of Wastewater Improvement Revenue Bonds, Series 2010 (the "Series 2010 Bonds") as Federally Taxable -"Build America Bonds" for purposes consistent with the American Recovery and Reinvestment Act of 2009 (the "Recovery Act") and to receive a cash subsidy from the United States Treasury in connection therewith (the "Direct Payment"). Pursuant to the Recovery Act, the District is entitled to receive Direct Payments rebating a portion of the interest on the Build America Bonds from the United States Treasury equal to 35% of the interest payable on the Series 2010 Bonds. The Series 2010 Bonds are being issued for the purpose of (i) providing funds for the acquisition, construction and improvement of waste water facilities or water management facilities, constituting Water Resource Projects, including without limitation, the financing of 24 months of capitalized interest and (ii) paying the costs of issuance of the Series 2010 Bonds. These bonds are payable from the revenues of the District, after the payment of operating and maintenance costs. The bonds are secured by a pledge of and lien on such net revenues. The bonds are additionally secured by a pledge of and lien on the monies and investments in the Revenue Bond Debt Service Deposit.

The bond indenture requires, among other provisions, that the District establish certain debt service funds, maintain the system in good operating condition, and charge rates such that the necessary debt service payments can be made after operation and maintenance charges have been paid.

#### **Notes to Financial Statements**

## December 31, 2011 and 2010

#### **Note 6:** Long-Term Obligations (continued)

#### **Build America Bonds Subsidy**

Under the Build America Bonds agreement, the District is to receive 35% of the Bond interest as the Build America Bonds Subsidy. The amount received in 2011 was \$6,912,478. Below is a schedule of the amounts to be received in future years:

Year Ending	
December 31,	Subsidy Amount
2012	6,941,400
2013	6,941,401
2014	6,941,401
2015	6,941,401
2016 - 2020	34,707,005
2021 - 2025	34,707,002
2026 - 2030	33,219,265
2031 - 2035	25,883,265
2036 - 2040	11,469,844
	\$ 167,751,984

### Water Pollution Control Loans

Title VI of the Clean Water Act, as amended, authorizes the Administrator of the U.S. Environmental Protection Agency to make Federal capitalization grants to states for deposit in state water pollution control revolving funds (SRFs). From these funds, states can provide loans and other types of financial assistance, but not grants, to governmental entities for the construction of publicly owned wastewater treatment facilities. In Ohio, this SRF program is known as the Water Pollution Control Loan Fund and is jointly administered by the Ohio EPA and the Ohio Water Development Authority. These loans are subordinate to the 2005, 2007 and 2010 Series Bonds and are payable from the revenues of the District, after payment of operating and maintenance costs and are secured by a pledge of and lien on such net revenues. Principal balances on loans increase as project costs are incurred. Interest accrues on principal amounts outstanding during the construction period and is combined with the principal balance upon completion of the project.

#### **Notes to Financial Statements**

## December 31, 2011 and 2010

#### Note 6: Long-Term Obligations (continued)

The repayment period for each loan commences no later than the first January or July following the expected completion dates of the project to which it relates utilizing an estimate of total eligible project costs as the preliminary loan amount. The District is required to submit final eligible project costs within one year of the project completion date at which time the final loan amount is determined and semi-annual payment amounts are adjusted to reflect such costs. The District had 5 SRF loan awards related to projects, 8 of which were not complete as of December 31, 2011. Loans related to completed construction projects are being repaid in semi-annual payments of principal and interest over a period of up to twenty years. SRF loans outstanding by completion or expected completion year of the related projects as of December 31, 2011 follow:

		Current Amount	Additional Available
Completion or Expected		Including Accrued	Borrowings Including
Completion Year of	Number of	Construction	Construction
Projects	Projects	Period Interest	Period Interest
1993 – 2010	54	\$ 339,876,421	\$ 5,747,240
2011	5	69,515,237	10,415,541
2014	3	68,880,001	21,167,427
		\$ 478,271,659	\$ 37,330,208

#### **Defeasance Transactions**

In July 1991, the Board of Trustees of the District approved a plan of defeasance for the Series 1984 Bonds and the 1984 trust agreement. Under the defeasance plan, the District irrevocably transferred to and deposited with the trustee for the Series 1984 Bonds \$20,602,500 in internally generated funds, which together with amounts held by the trustee in the debt service fund, debt service reserve fund and invested sinking fund under the 1984 trust agreement, were applied to the purchase of eligible securities that are sufficient, under the terms of the 1984 trust agreement, to pay the principal of, and interest, and any redemption premium on, the Series 1984 Bonds. The Series 1984 Bonds are deemed paid and discharged and no longer outstanding under the 1984 trust agreement, and the 1984 trust agreement is defeased. The foregoing defeasance of the Series 1984 Bonds was consummated on July 22, 1991.

In August 1991, the District issued its Wastewater Improvement Revenue Bonds, Series 1991, in the aggregate principal amount of \$122,315,000 to finance all or a portion of the costs of various components of the District's on-going capital improvements program, to fund the Debt Service Reserve Requirement and to pay the costs of issuance of the Series 1991 Bonds.

In September 1995, the District issued its Wastewater Improvement Revenue Refunding Bonds, Series 1995 (the "1995 Series Bonds"), in the aggregate principal amount of \$97,830,000 for the purpose of advance refunding its 1991 Series Bonds, issued under a Trust Agreement then outstanding in the aggregate principal amount of \$112,690,000. Through the issuance of the 1995 Series Bonds, the deposit of net proceeds together with certain monies of the District into the Escrow Account, the District caused the 1991 Series Bonds and the 1991 Trust Agreement to be deemed paid and discharged and no longer outstanding. As of December 31, 2005, outstanding Series 1995 Bonds totaled \$64,165,000. A deposit of the net proceeds of the 2005 Series Bonds together with certain monies of the District into the Escrow Account will cause the 1995 Series Bonds to be deemed paid and discharged.

#### **Notes to Financial Statements**

### December 31, 2011 and 2010

#### **Note 6:** Long-Term Obligations (continued)

In 2005, the District issued \$68,280,000 in Wastewater Improvement Revenue Refunding bonds, Series 2005 to advance refund and defease the Series 1995 Wastewater Improvement Refunding Bonds of \$64,164,000. The net proceeds were used to purchase direct obligations of the U.S. Government. Those securities were deposited in an irrevocable trust with an escrow agent. The securities and fixed earnings from the securities are sufficient to provide for all future debt service payments on the series 1995 wastewater improvement bonds. As a result, the 1995 wastewater improvement bonds are considered defeased. As of December 31, 2011, \$33,800,000 of the defeased debt remained outstanding. The advance refunding resulted in a difference between the reacquisition price and the net carrying amount of the old debt in the amount of \$3,413,626. This difference, reported in the accompanying statement of net assets as a deduction from long-term debt, is being charged to operations through the year 2016 using the weighted average method. The unamortized balance of the deferral totaled \$594,484 at December 31, 2011 and \$823,830 at December 31, 2010. The Series 2005 Bonds are not subject to redemption at the option of the District prior to their stated maturity.

# **Notes to Financial Statements**

# **December 31, 2011 and 2010**

**Note 6:** Long-Term Obligations (continued)

# Future Debt Service Requirements

The District anticipates significant additional long-term debt borrowings for ongoing and future construction projects.

The total future debt service requirements for all long-term debt not defeased or refunded as of December 31, 2011 follows:

	Wastewater Revenue Ref Series	unding	g Bonds		Wastewater Improvement Revenue Bonds Series 2007			Wastewater Improvement Revenue Bonds Series 2010			nds	
	 Principal Intere		Interest	Principal			Interest		Principal		Interest *	
2012	\$ 5,665,000	\$	1,852,850	\$	2,400,000	\$	5,454,113	\$	_	\$	127	
2013	5,890,000		1,626,250		2,500,000		5,358,113		-		12,891,173	
2014	6,190,000		1,331,750		2,625,000		5,233,113		-		12,891,173	
2015	6,495,000		1,022,250		2,755,000		5,101,863		-		12,891,173	
2016	13,950,000		697,500		2,890,000		4,964,112		-		12,891,173	
2017-2021	-		-		16,700,000		22,579,914		-		64,455,865	
2022-2026	-		-		20,810,000		18,470,100		1,540,000		64,455,865	
2027-2031	-		-		26,170,000		13,106,100		64,625,000		60,161,027	
2032-2040	 <u> </u>		<u> </u>		40,480,000		6,660,337	_	270,765,000		59,622,174	
	\$ 38,190,000	\$	6,530,600	\$	117,330,000	\$	86,927,765	\$	336,930,000	\$	300,259,750	

Total

\*Interest includes federal subsidy payments

	vv atci					Total				
	Pollution Control Loans					Future Debt				
						Service Requirements				
		Principal	Interest			Principal		Interest		
2012	\$	34,056,379	\$	15,044,803	\$	42,121,379	\$	22,351,893		
2013		34,971,293		14,830,387		43,361,293		34,705,923		
2014		36,368,085		14,097,421		45,183,085		33,553,457		
2015		35,532,444		13,166,742		44,782,444		32,182,028		
2016		33,482,532		12,327,136		50,322,532		30,879,921		
2017-2021		141,177,911		44,653,018		157,877,911		131,688,797		
2022-2026		109,171,101		20,953,888		131,521,101		103,879,853		
2027-2031		42,388,880		5,526,382		133,183,880		78,793,509		
2032-2040		11,123,034	34 608,21		322,368,034		66,890,728			
	\$	478,271,659	\$	141,207,994	\$	970,721,659	\$	534,926,109		

Water

# **Notes to Financial Statements**

# December 31, 2011 and 2010

# **Note 6:** Long-Term Obligations (continued)

Bond premium, loss on defeasance activity for the year:

December 31, 2011	Beginning				Ending
	Balance	Amortized	Refunded	Issued	Balance
Bond Premium, Series 2005	\$ 783,836	\$ (218,999)	\$ -	\$ -	\$ 564,837
Bond Premium, Series 2007	2,262,044	(180,752)	-	-	2,081,292
Loss on Refunding, Series 2005	(823,830)	229,346			(594,484)
Total	\$ 2,222,050	\$ (170,405)	\$ -	\$ -	\$ 2,051,645
December 31, 2010	Beginning				Ending
	Balance	Amortized	Refunded	Issued	Balance
Bond Premium, Series 2005	\$ 1,048,787	\$ (264,951)	\$ -	\$ -	\$ 783,836
Bond Premium, Series 2007	2,458,064	(196,020)	-	-	2,262,044
Loss on Refunding, Series 2005	(1,101,250)	277,420	-	-	(823,830)
Total	\$ 2,405,601	\$ (183,551)	\$ -	\$ -	\$ 2,222,050
Long-term debt activity for	the year:				
D 1 21 2011	ъ			P 1	Amount
<u>December 31, 2011</u>	Beginning	A 1 1''	D 1 .:	Ending	Due
337	Balance	Additions	Reductions	Balance	in 2012
Wastewater Improvement					
Revenue Refunding Bonds,	ф. 42.660.000	ф	Φ (5.470.000)	Ф. 20 100 000	Ф <i>5.665</i> .000
Series 2005	\$ 43,660,000	\$ -	\$ (5,470,000)	\$ 38,190,000	\$ 5,665,000
Wastewater Improvement					
Revenue Bonds,	110 645 000		(2.215.000)	117 220 000	2 400 000
Series 2007	119,645,000	-	(2,315,000)	117,330,000	2,400,000
Wastewater Improvement					
Revenue Bonds,	226 020 000			226 020 000	
Series 2010	336,930,000	71 705 602	(20,010,000)	336,930,000	24.056.270
Water Pollution Control Loans	435,356,845	71,725,623	(28,810,809)	478,271,659	34,056,379
Total	\$ 935,591,845	\$ 71,725,623	\$ (36,595,809)	\$ 970,721,659	\$ 42,121,379
					Amount
December 31, 2010	Beginning			Ending	Due
	Balance	Additions	Reductions	Balance	in 2011
Wastewater Improvement					
Revenue Refunding Bonds,					
Series 2005	\$ 48,925,000	\$ -	\$ (5,265,000)	\$ 43,660,000	\$ 5,470,000
Wastewater Improvement					
Revenue Bonds,					
Series 2007	121,865,000	-	(2,220,000)	119,645,000	2,315,000
Wastewater Improvement					
Revenue Bonds,					
Series 2010	-	336,930,000	-	336,930,000	-
Water Pollution Control Loans	411,543,948	39,404,437	(15,591,540)	435,356,845	30,342,152
Total	\$ 582,333,948	\$ 376,334,437	\$ (23,076,540)	\$ 935,591,845	\$ 38,127,152

# **Notes to Financial Statements**

## December 31, 2011 and 2010

#### **Note 7: Pension Plans**

### Ohio Public Employees Retirement System

The District contributes to the Ohio Public Employees Retirement System ("OPERS"). OPERS administers three separate pension plans as described below:

- The Traditional Pension Plan a cost sharing, multiple-employer defined benefit pension plan.
- The Member-Directed Plan a defined contribution plan in which the member invests both member and employer contributions (employer contributions vest over five years at 20% per year). Under the Member-Directed Plan, members accumulate retirement assets equal to the value of member and (vested) employer contributions plus any investment earnings.
- The Combined Plan a cost sharing, multiple-employer defined benefit pension plan. Under the Combined Plan, OPERS invests employer contributions to provide a formula retirement benefit similar in nature to, but less than, the Traditional Pension Plan benefit. Member contributions, the investment of which is self-directed by the members, accumulate retirement assets in a manner similar to the Member-Directed Plan.

OPERS provides retirement, disability, survivor and death benefits and annual cost-of-living adjustments to members of the Traditional Pension and Combined Plans. Members of the Member-Directed Plan do not qualify for ancillary benefits.

Authority to establish and amend benefits is provided by state statute per Chapter 145 of the Ohio Revised Code. OPERS issues a stand-alone financial report. Interested parties may obtain a copy by visiting <a href="https://www.opers.org/investments/cafr.shtml">https://www.opers.org/investments/cafr.shtml</a>, writing to the Ohio Public Employees Retirement System, 277 East Town Street, Columbus, Ohio 43215-4642 or by calling 614-222-5601 or 800-222-7377.

The Ohio Revised Code provides statutory authority for member and employer contributions. For 2011, member and employer contribution rates were consistent across all three plans. While members in the state and local divisions may participate in all three plans, law enforcement and public safety divisions exist only within the Traditional Pension Plan. District members were required to contribute 10.0% of their annual covered payroll to fund pension obligations in 2011. The 2011 employer contribution rate for the District was 14.0% of covered payroll. The District's contributions to the OPERS for the years ended December 31, 2011, 2010 and 2009 were \$5,562,696, \$5,445,060, and \$5,317,654, respectively, which are the required contributions for each year. Total required employer contributions for all plans are equal to 100% of employer charges and should be extracted from the employer's records.

#### **Notes to Financial Statements**

## December 31, 2011 and 2010

#### **Note 8: Post-Employment Benefits**

Ohio Public Employees Retirement System

#### A. Plan Description

OPERS administers three separate pension plans: The Traditional Pension Plan - a cost sharing, multiple-employer defined benefit pension plan; the Member-Directed Plan - a defined contribution plan; and the Combined Plan - a cost sharing, multiple-employer defined benefit pension plan that has elements of both a defined benefit and defined contribution plan.

OPERS maintains a cost-sharing, multiple employer defined benefit post-employment healthcare plan, which includes a medical plan, prescription drug program and Medicare Part B premium reimbursement, to qualifying members of both the Traditional Pension and the Combined Plans. Members of the Member-Directed Plan do not qualify for ancillary benefits, including post-employment health care coverage.

In order to qualify for post-employment health care coverage, age-and-service retirees under the Traditional Pension and Combined Plans must have 10 or more years of qualifying Ohio service credit. Health care coverage for disability benefit recipients and qualified survivor benefit recipients is available. The health care coverage provided by OPERS meets the definition of an Other Post Employment Benefit (OPEB) as described in GASB Statement 45.

The Ohio Revised Code permits, but does not mandate, OPERS to provide OPEB benefits to its eligible members and beneficiaries. Authority to establish and amend benefits is provided in Chapter 145 of the Ohio Revised Code.

OPERS issues a stand-alone financial report. Interested parties may obtain a copy by visiting <a href="https://www.opers.org/investments/cafr.shtml">https://www.opers.org/investments/cafr.shtml</a>, writing to the Ohio Public Employees Retirement System, 277 East Town Street, Columbus, Ohio 43215-4642, or by calling 614-222-5601 or 800-222-7377.

### B. Funding Policy

The Ohio Revised Code provides the statutory authority requiring public employers to fund post retirement health care through their contributions to OPERS. A portion of each employer's contribution to OPERS is set aside for the funding of post retirement health care benefits.

Employer contribution rates are expressed as a percentage of the covered payroll of active members. For the District's employer units, the 2011 contribution rate was 14.0% of covered payroll. The Ohio Revised Code currently limits the employer contribution to a rate not to exceed 14.0% of covered payroll for District employer units. Active members do not make contributions to the OPEB plan.

OPERS' Post Employment Health Care Plan was established under, and is administered in accordance with, Internal Revenue Code 401(h). Each year, the OPERS Board of Trustees determines the portion of the employer contribution rate that will be set aside for funding of post employment health care benefits. The portion of employer contributions allocated to health care for members in the Traditional Plan was 4.0% during the calendar year 2011.

# **Notes to Financial Statements**

## December 31, 2011 and 2010

### **Note 8:** Post-Employment Benefits (continued)

The portion of employer contributions allocated to health care for members in the Combined Plan was 6.05% during the calendar year 2011. The portion of the employer contributions allocated to the health care for the calendar year beginning January 1, 2012 remained the same, but they are subject to change based on Board action. Employers will be notified if the portion allocated to health care changes during calendar year 2012. The OPERS Board of Trustees is also authorized to establish rules for the retiree, or their surviving beneficiaries to pay a portion of the health care benefits provided. Payment amounts vary depending on the number of covered dependents and the coverage selected.

#### C. District Contributions

The rates stated in Section B, above, are the contractually required contribution rates for OPERS. As part of this disclosure, it will be necessary for the employer to disclose the employer contributions actually made to fund post-employment benefits. The portion of your employer contributions that were used to fund post-employment benefits can be approximated by multiplying actual employer contributions for calendar year 2011 by 0.2857 for state and local employers.

#### D. OPERS Retirement Board Implements its Health Care Preservation Plan

The Health Care Preservation Plan (HCPP) adopted by the OPERS Board of Trustees on September 9, 2004, was effective January 1, 2007. Member and employer contribution rates for state and local employers increased January 1 of each year from 2006 to 2008. These rate increases allowed additional funds to be allocated to the health care plan.

	Contribution Rate as a % of covered salaries	<u>2011</u>	Contribution Rate as a % of covered salaries	<u>2010</u>	Contribution Rate as a % of covered salaries	2009
By Statutory Authority	14.00%	\$5,562,696	14.00%	\$5,445,060	14.00%	\$5,317,654
Less Healthcare Portion	4.00%	(1,589,342)	5.0-5.5%	(1,976,920)	5.5-7.0%	(2,231,686)
Required-Employer Contribution		\$3,973,354		<u>\$3,468,140</u>		<u>\$3,085,968</u>

#### **Notes to Financial Statements**

#### December 31, 2011 and 2010

# **Note 9: Deferred Compensation Plans**

Under a deferred compensation program, the District offers two plans created in accordance with Internal Revenue Code Section 457 ("IRC 457"). Eligible employees of the District may elect to participate in either the ING Life Insurance and Annuity Company Plan (formerly known as Aetna Life Insurance and Annuity Company Plan) or the Ohio Public Employees Deferred Compensation Plan, collectively, the "Plans." Employees may also elect to participate in both plans. The Plans allow employees to defer a portion of their compensation until future years. The deferred compensation is not available to employees until termination, retirement, death, or an unforeseen financial emergency, as defined in IRC 457.

The District follows the provisions of GASB Statement No. 32, Accounting and Financial Reporting for Internal Revenue Code Section 457, Deferred Compensation Plans. In accordance with the provisions of GASB Statement No. 32, at both December 31, 2011 and 2010, the assets of both plans met the applicable trust requirements and are therefore excluded from the District's financial statements.

## **Note 10:** Risk Management

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The District maintains an insurance reserve to account for and finance its uninsured risks of property damage. The District is self-insured for workers' compensation and purchases commercial insurance for other specific types of coverage. There were no significant reductions in insurance coverage from the prior year. Claim settlements and judgments not covered by commercial insurance and the insurance reserve are covered by operating resources. The amount of settlements did not exceed insurance coverage for each of the past three years.

Claim expenditures and liabilities are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. These losses include an estimate of claims that have been incurred but not reported. The change in the estimate for claims is as follows:

	Beginning		Increase	Ending
	Balance	Claims Paid	in Estimate	Balance
2010	\$ 114,107	\$ (59,752)	\$ -	\$ 54,355
2011	54,355	-	36,348	90,703

Estimated liabilities are not material with respect to the financial position of the District. The claims liability is included in other accrued liabilities in the accompanying statements of net assets and is estimated to be paid during the year ending December 31, 2012. The District's insurance reserve as of December 31, 2011 and 2010 was \$21,804,993, and \$21,847,323, respectively, and is included in short-term investments on the District's statement of net assets.

#### **Notes to Financial Statements**

#### December 31, 2011 and 2010

#### **Note 11: Commitments and Contingencies**

### **Cleveland Metroparks West Creek Reservation Stewardship Center**

In June 2007, the Board of Trustees approved to enter into a long-term partnership with the Cleveland Metroparks to support construction of the Watershed Stewardship Center at the West Creek Reservation with a capital investment of \$3 million with naming rights of the building. As part of the agreement, the District would also provide in-kind services of \$250,000 in staff support and program support. During the year ended December 31, 2009 the conditions were met for the long-term partnership for the Cleveland Metroparks Stewardship Center. During 2010, it was determined that the project would be completed during the year ending December 31, 2011. As such, the District has reclassified \$3 million dollars to other accrued current liabilities from other accrued long-term liabilities.

## City of Pepper Pike, Ohio – SOM Center Relief Sewer Project

In August 2009, the Board of Trustees approved to enter into a Project and Financing Agreement with the City of Pepper Pike for a maximum loan amount of \$1,715,000 at a simple interest rate of 3.5%. As of December 31, 2011 and 2010, \$1,058,762 and \$313,541, respectively, was due from the City of Pepper Pike. A repayment schedule will be agreed upon by both parties at the completion of the project.

#### **Combined Sewer Overflows Long-Term Control Plan**

The District finalized Consent Decree negotiations with Ohio and US EPA, US Department of Justice, and the Ohio Attorney General's Office. The Board of Trustees authorized the signature of the Consent Decree and it was lodged with the US District Court in December 2010. The Consent Decree was approved by the Court on July 7, 2011.

Implementation of the Combined Sewer Overflows Long-Term Control Plan under the Consent Decree began 30 days after approval by the US District Court, although the District had already begun work on certain projects required under the Consent Decree. Funding for those projects is included in the District's existing capital plan. The District currently estimates the costs for implementing the CSO capital improvement program to be approximately \$3 billion in 2009 dollars. These expenditures constitute a "high burden" on District ratepayers, and based upon the estimated costs of the program and high burden status, the District received a 25-year implementation schedule.

Upon approval of the Consent Decree, the District paid civil penalties to the United States and State of Ohio in cash in the amount of \$1.2 million. To mitigate additional civil penalties, the District implemented a federal Supplemental Environmental Project (SEP) in the amount of \$1 million to provide for the collection and disposal of household hazardous waste. In 2010, the District entered into an agreement with the Cuyahoga County Solid Waste Management District to satisfy the federal SEP obligation. The District was obligated to implement a State SEP known as the Canal Pump Station Operation and Maintenance Project, estimated at \$800,000, or implement an Alternate SEP by making a cash payment of \$800,000 to Ohio EPA. The District implemented an Alternative SEP and made a cash payment of \$800,000 to Ohio EPA. As such, the District has recorded \$906,672 and \$3 million as other accrued liabilities on the accompanying statement of net assets as of December 31, 2011 and 2010 respectively.

# **Notes to Financial Statements**

## December 31, 2011 and 2010

#### **Note 11: Commitments and Contingencies (continued)**

## Mill Creek Tunnel-3 Project

On or about July 18, 2002, the District entered into an approximate \$58,281,408 million construction contract with KMM&K Joint Venture ("KMM&K") for the Mill Creek Tunnel-3 ("MCT-3") project. During 2004, the MCT-3 project was shut down due to unsafe tunneling conditions. On October 8, 2007, KMM&K filed for breach of contract claiming damages of approximately \$15 million against the District. On March 24, 2009, the District filed a counterclaim against KMM&K and its surety, Travelers Casualty and Surety Company of America (Travelers) for \$25 million, which is primarily related to claims of overstated costs incurred during the shutdown and failure to complete the project. Subsequently, on June 29, 2010, the District filed amended pleadings, stating civil fraud and conspiracy charges against KMM&K. The District sought to recover an additional \$7.5 million by asking the Court to set aside four legal settlements paid to KMM&K which are alleged to have been procured by fraud and conspiracy.

As of this report date, the parties are finalizing a Settlement Agreement and Release resolving the lawsuit. Pursuant to the Agreement, KMM&K Joint Venture members agree to pay the District the sum of \$12 million dollars of which \$6 million shall be paid within 30 days of the execution of the Agreement, and the balance paid in installments of \$1 million each year for six consecutive years. The parties agreed to a mutual release of all contractual claims raised in the lawsuit arising out of the Mill Creek Tunnel-2 (MCT-2) and MCT-3 projects. The release specifically excludes any claims and rights the District has or may have against Travelers under fidelity insurance policies issued by Travelers regarding the four legal settlements. The District filed a proof of loss with Travelers and is pursuing its insurance claims under a separate action.

#### **Former General Counsel Litigation**

On April 21, 2010, William B. Schatz, former General Counsel for the District, was charged in the United States District Court with bribery, theft, embezzlement and tax fraud in connection with the District's Mill Creek Tunnel-2 and -3 contracts. Mr. Schatz entered a plea agreement on May 18, 2010, and he pleaded guilty to all charges on October 19, 2010. He was sentenced to 70 months in federal prison. The District filed a victim impact statement with the District Court asking the Court to award any restitution ordered to be paid to the District. Mr. Schatz was ordered to make restitution to the District in the amount of \$849,070; however, as of December 31, 2011, the District has received no funds from Mr. Schatz pursuant to the restitution order.

The District did receive payment of restitution in the amount of \$682,130 from Robert J. Kassouf, who was convicted of paying bribes to Mr. Schatz in connection with the District's Mill Creek Tunnel-2 and -3 contracts. The District will recognize the restitution when received.

In addition, based upon the criminal information and plea agreement documents filed with the court, the District filed a proof of loss with its insurance carrier, Travelers Casualty and Surety Company of America (Travelers), under various policies of crime and fidelity insurance, for claims relating to the District's financial losses. The District is seeking to recover a sum of \$7,176,506 from this action. The fidelity insurance claim is pending.

# **Notes to Financial Statements**

## December 31, 2011 and 2010

#### **Note 11: Commitments and Contingencies (continued)**

## **Regional Stormwater Management Program Litigation**

On January 7, 2010, the Board of Trustees adopted a new Stormwater Code of Regulations and authorized implementation of the Regional Stormwater Management Program (hereinafter "SMP") with respect to all member communities served by the District, including member communities outside of Cuyahoga County. On the same day, the District filed a Complaint for Declaratory Relief or, in the alternative, a Petition for Order Permitting Amendment of the District's Plan of Operation in Cuyahoga County Court of Common Pleas asking for a judgment declaring that the District has authority to fully implement its SMP. Twelve (12) Cuyahoga County communities, along with eight (8) Summit County communities have formed an Opposition Group seeking to enjoin the District from implementing the SMP and assessing stormwater fees before the court determines the District's authority. In addition, several business associations, the Cleveland Catholic Diocese, and the Cleveland Municipal School District were granted permission to intervene in the litigation in opposition to the SMP.

In a companion case filed on December 30, 2009, Summit County and eight (8) Summit County member communities filed a Declaratory Judgment and Permanent Injunction Action against the District in Summit County Court of Common Pleas asking for a judgment declaring the District lacks authority and jurisdiction over Summit County property owners to impose a stormwater management program and to assess fees, and a preliminary and permanent injunction to enjoin the District from creating a stormwater management program and assessing fees on Summit County property owners. The District filed motions to dismiss the complaint or transfer venue to the Cuyahoga County court. This case is in inactive status.

On May 11, 2011 the Court, in granting the District's motion for partial summary judgment, ruled that R.C. Chapter 6119 authorizes the District to address intercommunity flooding, erosion and stormwater-related water quality issues. Subsequently, on February 15, 2012, after three weeks of trial on the legality of the District's stormwater fee, the Court again ruled in favor of the District in an interim Opinion that the District's stormwater fee is authorized under R.C. Chapter 6119 and is not an unlawful imposition of a tax. The Court scheduled a final hearing on March 19, 2012 to resolve all pending issues; however, upon issuance of the February 15, 2012 Opinion, several opposition parties filed appeals. The District's motions to dismiss the appeals and subsequent motions for reconsideration were granted for lack of a final appealable order. A final hearing on this matter has been scheduled for May 30, 2012 and the District is waiting for the Court's final order.

In the interim, the District engaged in extensive non-binding mediations facilitated by both the Cuyahoga County Executive's Office and the Court. At this time, the District has executed settlement agreements with the Cleveland Catholic Diocese and the Cleveland Municipal School District. Discussions with Summit County member communities are on-going.

The District is moving forward with upgrades to the billing system to issue stormwater bills through agreements with the Cleveland Water Division, its billing agent. However, the District has entered into a stipulation agreement to refrain from enforcing its Stormwater Code, including the collection of stormwater fees, without first giving 60 days written notice to the Court and the parties of its intent prior to commencing any enforcement activities.

# **Notes to Financial Statements**

## December 31, 2011 and 2010

#### **Note 11: Commitments and Contingencies (continued)**

## **Other Litigation**

The District, in the normal course of its activities, is involved in various other claims and pending litigation. In the opinion of District management, the disposition of these other matters is not expected to have a material adverse effect on the financial position of the District.

## **Note 12: Change in Governmental Accounting Principles**

In March 2009, the GASB issued Statement No. 54, "Fund Balance Reporting and Governmental Fund Type Definitions." This statement establishes fund balance classifications based primarily on the extent to which a government is bound by constraints on the use of resources reported in its governmental funds. The requirements for this statement are effective for financial statements for periods beginning after June 15, 2010. The implementation of this Statement did not affect the presentation of the financial statements of the District.

In December 2009, the GASB issued Statement No. 57, "OPEB Measurements by Agent Employers and Agent Multiple-Employer Plans." The requirements of this statement are effective for financial statements for periods beginning after June 15, 2011. The District has not determined the impact, if any, that this Statement will have on its financial statements or disclosures.

In November 2010, the GASB issued Statement No. 60, "Accounting and Financial Reporting for Service Concession Arrangements." The requirements of this Statement are effective for financial statements for periods beginning after December 15, 2011. The implementation of this Statement did not affect the presentation of the financial statements of the District.

In November 2010, the GASB issued Statement No. 61, "The Financial Reporting Entity: Omnibus." The requirements of this Statement are effective for financial statements for periods beginning after June 15, 2012. The District has not determined the impact, if any, that this Statement will have on its financial statements or disclosures.

In December 2010, the GASB issued Statement No. 62, "Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements." The requirements of this Statement are effective for financial statements for periods beginning after December 15, 2011. The District has not determined the impact, if any, that this Statement will have on its financial statements or disclosures.

In June 2011, the GASB issued Statement No. 63, "Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position." The requirements of this Statement are effective for financial statements for periods beginning after December 15, 2011. The District has not determined the impact, if any, that this Statement will have on its financial statements or disclosures.

#### **Notes to Financial Statements**

## December 31, 2011 and 2010

## **Note 12:** Change in Governmental Accounting Principles (continued)

In June 2011, the GASB issued Statement No. 64, "Derivative Instruments: Application of Hedge Accounting Termination Provisions-an Amendment of GASB Statement No. 53." The requirements of this Statement are effective for financial statements for periods beginning after June 15, 2011. The District has not determined the impact, if any, that this Statement will have on its financial statements or disclosures

#### **Note 13:** Fair Value Measurements

In accordance with the "Fair Value Measurements" topic of the FASB ASC, the District uses a three-level fair value hierarchy that categorizes assets and liabilities measured at fair value based on the observability of the inputs utilized in the valuation. This hierarchy prioritizes the inputs into three broad levels as follows: Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities; Level 2 inputs are quoted prices for similar assets and liabilities in active markets or inputs that are observable for the asset or liability, either directly or indirectly; and Level 3 inputs are unobservable inputs in which little or no market data exists, therefore, requiring an entity to develop its own valuation assumptions. These inputs reflect management's judgment about the assumptions that a market participant would use in pricing the asset and are based on the best available information which has been internally developed.

### **Notes to Financial Statements**

### December 31, 2011 and 2010

### **Note 13:** Fair Value Measurements (continued)

Financial assets consisted of the following:

	 Level 1	1	Level 2	Level 3	Total at 12/31/11
Cash & Cash Equivalents					
Money Market & Savings	\$ 48,763,945	\$	-	\$ -	\$ 48,763,945
Short -Term Investments					
Money Market Funds	17,940,492		-	-	17,940,492
CDs	3,207,768		-	-	3,207,768
US Gov't Obligations	-		46,360,370	-	46,360,370
Long-Term Construction Fund					
Money Market Funds	105,536,201		-	-	105,536,201
US Gov't Obligations	-		201,334,816	-	201,334,816
Revenue Debt Service Fund					
Fixed Income Security	-		7,175,938	-	7,175,938
US Gov't Obligations	-		15,166,726	-	15,166,726
Money Market Funds			692,700		692,700
	\$ 175,448,406	\$	270,730,550	\$ 	\$ 446,178,956
					Total at
	Level 1		Level 2	Level 3	12/31/10
Cash & Cash Equivalents					
Money Market & Savings	\$ 38,914,168	\$	-	\$ -	\$ 38,914,168
Short -Term Investments					
Money Market Funds	27,160,517		-	-	27,160,517
CDs	21,661,734		-	-	21,661,734
US Gov't Obligations	-		37,509,683	-	37,509,683
Long-Term Construction Fund					
Money Market Funds	302,383,542		_	_	302,383,542
US Gov't Obligations	-		89,264,995	-	89,264,995
Revenue Debt Service Fund					
Fixed Income Security	_		7,175,938	_	7,175,938
US Gov't Obligations	_		24,762,756	_	24,762,756
OD GOV t Obligations	 <u> </u>			 	 
	\$ 390,119,961	\$	158,713,372	\$ -	\$ 548,833,333

### **Notes to Financial Statements**

### December 31, 2011 and 2010

### **Note 14: Subsequent Events:**

In June 2011, the Board of Trustees approved rate increases scheduled for the years 2012 through 2016. Effective January 1, 2012 the minimum charge will be eliminated and a base charge will be added to all quarterly bills. Rates charged to customers will increase approximately 13% for customers in the City of Cleveland, and 12% for the suburban customers. In addition to the current rate reduction Homestead Program, the District has added two new affordability programs - the Crisis Voucher Program and a Wastewater Affordability Program for those households with income level at or below 200% poverty level.

### Supplementary Information Schedule of Revenues, Expenses and Changes in Net Assets-Budget to Actual

### For the year ended December 31, 2011

					Variance with
				Fi	nal Budget
	Original	Final			Positive
	Budget	Budget	Actual	(	Negative)
Revenues:					
User Charges:					
Billed	\$ 165,298,717	\$ 165,298,717	\$ 167,929,442	\$	2,630,725
Unbilled	3,000,000	3,000,000	3,688,360		688,360
Other Revenue	 859,485	 859,485	 1,104,565		245,080
Total Revenues	169,158,202	169,158,202	172,722,367		3,564,165
Expenses:					
Salary and Wages	41,701,993	41,701,993	39,190,544		2,511,449
Benefits	13,419,095	13,419,095	12,939,019		480,076
Power	10,497,873	10,497,873	9,258,484		1,239,389
Materials and Supplies	5,004,960	5,004,960	4,564,897		440,063
Collection Fees	6,032,550	6,032,550	5,975,072		57,478
Gas	5,193,240	5,193,240	4,254,679		938,561
Chemicals	1,485,388	1,485,388	1,329,150		156,238
Repairs and Maintenance	3,000,850	3,000,850	2,440,310		560,540
Solids Handling	796,381	796,381	847,246		(50,865)
Water	1,165,787	1,165,787	1,147,687		18,100
Professional Services	11,380,361	11,380,361	8,407,259		2,973,102
Insurance	1,293,500	1,293,500	1,227,736		65,764
Judgements and Awards	67,600	67,600	16,114		51,486
Other Operating Expenses	5,115,522	5,115,522	4,490,821		624,701
Capitalized Construction Costs	(4,152,714)	(4,152,714)	(5,774,554)		1,621,840
Depreciation	 46,000,000	 46,000,000	 47,271,807		(1,271,807)
Total Operating Expenses	 148,002,386	 148,002,386	 137,586,271		10,416,115
Excess of Revenues Over Operating					
Expenses	\$ 21,155,816	\$ 21,155,816	\$ 35,136,096	\$	13,980,280

### Supplementary Information Schedule of Revenues, Expenses and Changes in Net Assets-Budget to Actual

### For the year ended December 31, 2011

### Reconciliation to Change in Net Assets:

Excess of Revenues Over Operating Expenses	\$ 35,136,096
Non-Operating Grant Revenue	676,833
Interest Income	3,825,074
Decrease in Fair Value of Investments	(150,665)
Non-Operating Grant Expenses	(676,833)
Loss on Disposals of Equipment	(1,020,704)
Proceeds on Insurance Claims	621,938
Loss on Extraordinary Event	(1,188,489)
Federal Subsidy Revenue	6,912,478
Interest Expense on Long-Term Debt	 (43,209,246)
Income before Contribution	926,482
Capital Contributions	 6,161,822
Change in Net Assets	7,088,304
Net Assets at Beginning of Year	1,290,040,583
Net Assets at End of Year	\$ 1,297,128,887

### Notes to Supplementary Information Schedule of Revenues, Expenses and Changes in Net Assets-Budget to Actual

### For the year ended December 31, 2011

### Note 1: Summary of Significant Accounting Policies

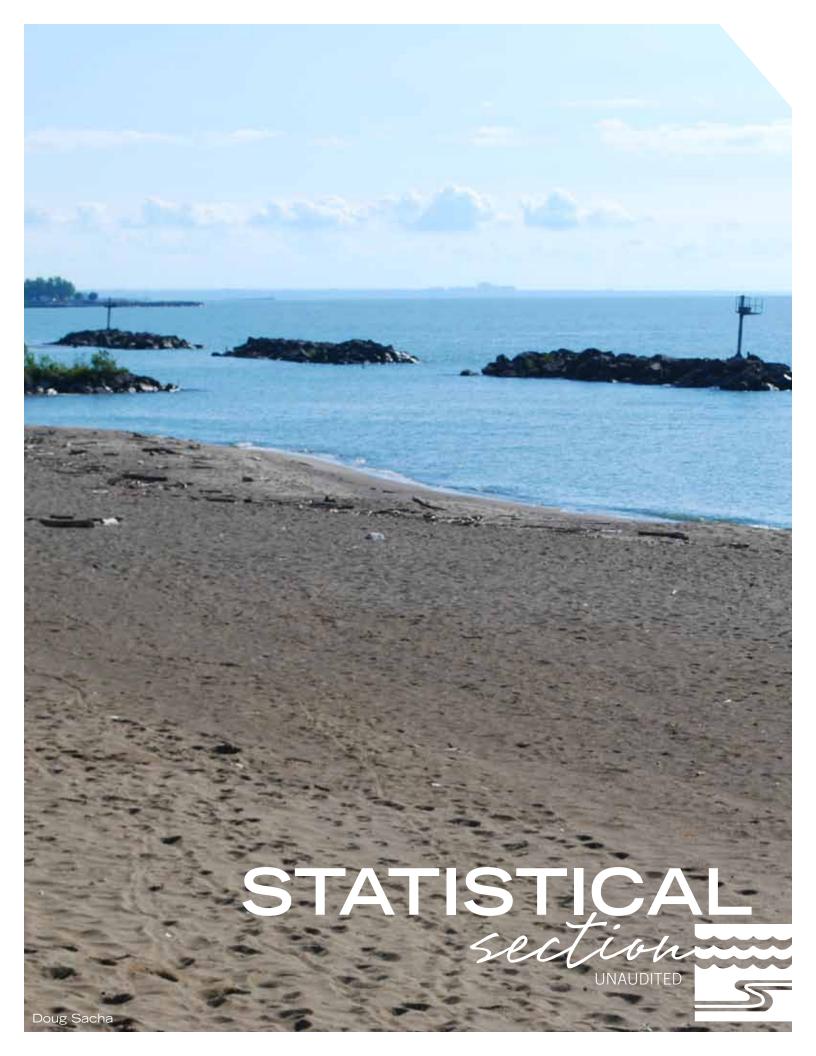
### **Budgetary Basis of Accounting**

The District's budget is prepared on the basis of accounting principles generally accepted in the United States of America, except that the budget does not include interest income, increases in fair value of investments, interest on long-term debt, and gains and losses on equipment disposals. Formal budgetary integration is employed as a management control device during the year.

General provisions regulating the District's budget and appropriation procedures are set forth in the Ohio Revised Code. The Executive Director is required to submit the District's operating and capital budgets to the Board of Trustees and they are required to adopt such budgets by March 31 of each year. Until the final budgets are adopted, the Board of Trustees may adopt a temporary appropriation for the first three months of the year. The Board of Trustees must also approve all amendments to the budget. The level of budgetary control for the District's operation, maintenance, and minor capital outlays is on a budget center line item basis. During the fiscal year, budget center heads may transfer appropriations within their respective budget centers and from other budget centers within limitations that are subject to Board approval. The capital budget consists of major and minor capital expenditures.

The annual Capital Plan outlines estimated cost by project. These projects are already authorized or to be considered by the Board of Trustees. Approval of the budgets by the Board of Trustees does not in itself authorize expenses for operations and maintenance or expenditures for capital projects. Requests for capital project expenditures must be approved by the Board of Trustees and/or the Executive Director, as appropriate, and require certification of available funds by the Director of Finance. Board approval is required for all operating and capital purchases of goods and services in excess of \$25,000. All budget appropriations lapse on December 31 of each year.





### STATISTICAL SECTION (UNAUDITED)

This part of the District's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the District's overall financial health.

Contents	Page
Financial Trends  These schedules contain trend information to help the reader understand the District's financial performance and well-being and how they have changed over time.	56
Revenue Capacity  These schedules contain information to help the reader assess the District's most significant revenue source, user charges.	60
Debt Capacity  These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future.	68
Demographic and Economic Information  These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place.	70
Operating Information  These schedules contain service and infrastructure data to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs.	72
Continuing Disclosure Requirements  These schedules are required by Continuing Disclosure Agreement with respect to outstanding Revenue Bonds. They contain information pertinent to each of the categories above.	80

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports and District accounting records for the relevant year.

### NORTHEAST OHIO REGIONAL SEWER DISTRICT NET ASSETS BY COMPONENT LAST TEN YEARS

	2011	2010	2009	2008
Invested in Capital Assets, Net of Related Debt	\$ 1,058,517,337	\$ 1,038,270,319	\$ 1,006,102,174	\$ 995,487,741
Unrestricted	238,611,550	251,770,264	273,486,822	280,572,507
Total	\$ 1,297,128,887	\$ 1,290,040,583	\$ 1,279,588,996	\$ 1,276,060,248

### Note:

2006 and 2007 restated to comply with GASB 51.

2007	2006	2005	2004	2003		2002
\$ 978,861,950	\$ 980,197,219	\$ 937,597,258	\$ 899,552,635	\$ 836,065,355	\$	799,299,807
 281,436,951	 259,740,301	 285,112,392	 307,707,118	357,871,693		370,368,464
\$ 1,260,298,901	\$ 1,239,937,520	\$ 1,222,709,650	\$ 1,207,259,753	\$ 1,193,937,048	\$ 1	1,169,668,271

### NORTHEAST OHIO REGIONAL SEWER DISTRICT CHANGES IN NET ASSETS LAST TEN YEARS

	2011	2010	2009	2008
Operating Revenues	_			
Billing Agents	\$155,342,800	\$ 150,703,554	\$ 151,132,069	\$ 147,605,404
Direct Billed	16,275,002	14,663,082	12,697,756	13,832,074
Other (2)	1,104,565	1,484,110	946,537	833,463
Total Operating Revenues	172,722,367	166,850,746	164,776,362	162,270,941
	_			
Operating Expenses				
Salaries & Wages (1)	39,190,544	38,061,309	37,024,254	35,102,015
Fringe Benefits	12,939,019	12,747,900	11,714,646	11,493,925
Utilities	15,511,558	16,042,200	18,924,173	20,632,885
Professional & Contractual	18,766,341	23,034,225	17,696,366	18,727,176
Other (2)	3,907,002	7,392,509	8,194,326	5,757,037
Depreciation (1)	47,271,807	46,061,584	45,410,351	44,448,564
Total Operating Expenses	137,586,271	143,339,727	138,964,116	136,161,602
Operating Income	35,136,096	23,511,019	25,812,246	26,109,339
Non Operating Develope (Foregoes)				
Non-Operating Revenues (Expenses) Interest Income	2 925 074	2 202 522	7 240 200	11 714 000
	3,825,074	3,292,522	7,240,399	11,714,888
(Decrease) Increase in Fair Value of	(150 665)	(10.024)	(2.074.242)	2 222 200
Investments	(150,665)	(19,034)	(3,874,343)	2,332,208
Non-Operating Grant Revenue (2)	676,833	1,731,894	1,430,784	1,592,151
Non-Operating Grant Expenses (2)	(676,833)	(1,731,894)	(1,430,784)	(1,204,204)
Other Non-Operating (Expenses) Revenues (3)	-	-	(3,000,000)	-
Proceeds on Insurance Claims (4)	621,938	-	-	-
Loss on Disposals of Equipment	(1,020,704)	(45,657)	(2,013,698)	(180,689)
Loss on Extraordinary Event	(1,188,489)	<del>-</del>	-	-
Federal Subsidy Revenue (5)	6,912,478	858,034	-	-
Interest on Long-Term Debt	(43,209,246)	(26,583,173)	(24,598,935)	(24,602,346)
Total Non-Operating (Expenses) Revenues	(34,209,614)	(22,497,308)	(26,246,577)	(10,347,992)
Capital Contributions	6,161,822	9,437,876	3,963,079	
Change in Net Assets	\$ 7,088,304	\$ 10,451,587	\$ 3,528,748	\$ 15,761,347

<sup>(1) 2002</sup> restated for December 31, 2002 prior period adjustments. Depreciation decreased \$2,639,240 from the amount originally reported, and accrued payroll expenses increased by \$144,800.

<sup>(2)</sup> Beginning in 2007 Reclassified Non-Operating Grant Revenue and Expenses.

<sup>(3)</sup> Other Non-Operating Expenses include Agreement with the Cleveland Metroparks. Refer to Note11.

<sup>(4)</sup> Proceeds from the flood at the Southerly WWTP

<sup>(5)</sup> Beginning in 2010 Reclassified Build America Bonds Subisidy. Refer to Note 6.

2007	2006	2005	2004	2003	2002
¢ 145 221 500	0 ¢ 125.722.072	¢ 121 029 250	¢ 122.079.222	¢ 117 755 171	¢ 110.515.950
\$ 145,221,599		\$ 131,938,350	\$ 122,078,222	\$ 117,755,171	\$ 119,515,859
13,062,958		12,623,945	11,442,284	11,504,702	10,277,561
769,74		734,253	762,782	615,506	964,619
159,054,30	1 150,154,062	145,296,548	134,283,288	129,875,379	130,758,039
33,724,279	33,021,551	31,283,367	29,127,972	27,542,022	25,977,019
10,732,240	11,225,384	10,944,618	9,916,038	8,521,645	7,790,909
18,893,290	5 17,814,509	17,595,315	15,053,259	14,517,622	13,865,509
14,808,434	4 14,076,004	13,389,541	12,272,328	11,731,572	10,793,057
7,046,210	6,917,693	5,566,881	4,439,180	4,019,822	3,625,200
43,261,15	1 40,093,478	35,968,351	35,668,913	34,167,297	29,749,276
128,465,610	123,148,619	114,748,073	106,477,690	100,499,980	91,800,970
30,588,685	5 27,005,443	30,548,475	27,805,598	29,375,399	38,957,069
12,417,47′	7 8,645,525	8,816,261	11,264,860	12,267,626	14,247,954
3,157,199	9 1,774,960	(3,190,247)	(6,662,611)	(5,709,818)	5,457,490
35,430	) -	-	-	-	-
(940,010	5) -	-	-	-	-
	- -	-	-	-	-
		-	-	-	-
(468,60)	1) (4,216,914)	(776,203)	(1,025,183)	(123,555)	(1,317,155)
		-	-	-	-
		-	-	-	-
(24,428,793	3) (20,641,227)	(19,821,947)	(19,352,880)	(19,289,590)	(18,283,691)
(10,227,304		(14,972,136)	(15,775,814)	(12,855,337)	104,598
	- 6,359,637	45,133	1,703,878	9,402,297	5,253,943
\$ 20,361,383	1 \$ 18,927,424	\$ 15,621,472	\$ 13,733,662	\$ 25,922,359	\$ 44,315,610

### NORTHEAST OHIO REGIONAL SEWER DISTRICT REVENUES BY TYPE LAST TEN YEARS

	2011	2010	2009	2008
Operating Revenues				
Sewer Service Fees City of Cleveland Billing Agent	\$ 144,326,900	\$ 140,059,765	\$ 141,082,193	\$ 137,760,081
Other Billing Agents	11,015,900	10,643,789	10,049,876	9,845,323
Other Sewer Service Fees	16,275,002	14,663,082	12,697,756	13,832,074
Other Operating Revenue	1,104,565	1,484,110	946,537	833,463
Total Operating Revenue	172,722,367	166,850,746	164,776,362	162,270,941
Non-Operating Revenues Interest Income	3,825,074	3,292,522	7,240,399	11,714,888
(Decrease) Increase in Fair Value of Investments	(150,665)	(19,034)	(3,874,343)	2,332,208
Proceeds from Insurance Claim (1)	621,938	-	-	-
Federal Subsidy Revenue (2)	6,912,478	858,034	-	-
Non-Operating Grant Revenue (3)	676,833	1,731,894	1,430,784	1,592,151
Total Non-Operating Revenues (3)	11,885,658	5,863,416	4,796,840	15,639,247
Capital Contributions	6,161,822	9,437,876	3,963,079	
Total Revenues	\$ 190,769,847	\$ 182,152,038	\$ 173,536,281	\$ 177,910,188

<sup>(1)</sup> Proceeds from Southerly Flood event

<sup>(2)</sup> Beginning in 2010 Reclassified Build America Bonds Subisidy. Refer to Note 6.

<sup>(3)</sup> Beginning in 2007 Reclassified Non-Operating Grant Revenue.

2007	2006	2005	2004	2003	2002
\$ 135,185,688	\$ 123,897,778	\$ 120,578,807	\$ 110,815,131	\$ 107,662,424	\$ 109,416,694
10,035,911	11,835,195	11,359,543	11,263,091	10,092,747	10,099,165
13,062,958	13,220,817	12,623,945	11,442,284	11,504,702	10,277,561
769,744	1,200,272	734,253	762,782	615,506	964,619
159,054,301	150,154,062	145,296,548	134,283,288	129,875,379	130,758,039
12,417,477	8,645,525	8,816,261	11,264,860	12,267,626	14,247,954
3,157,199	1,774,960	(3,190,247)	(6,662,611)	(5,709,818)	5,457,490
-	-	-	-	-	-
-	-	-	-	-	-
35,430					
15,610,106	10,420,485	5,626,014	4,602,249	6,557,808	19,705,444
	6,359,637	45,133	1,703,878	9,402,297	5,253,943
\$ 174,664,407	\$ 166,934,184	\$ 150,967,695	\$ 140,589,415	\$ 145,835,484	\$ 155,717,426

### NORTHEAST OHIO REGIONAL SEWER DISTRICT OPERATING EXPENSES BY TYPE LAST TEN YEARS

	2011	2010	2009	2008
Salaries and Wages	\$ 39,190,544	\$ 38,061,309	\$ 37,024,254	\$ 35,102,015
Benefits	12,939,019	12,747,900	11,714,646	11,493,925
Power	9,258,484	9,879,693	10,591,495	11,101,067
Materials and Supplies	4,564,897	4,729,166	4,190,172	4,261,239
Collection Fees	5,975,072	5,805,347	5,725,215	5,435,973
Gas	4,254,679	4,292,298	6,600,201	7,801,361
Chemicals	1,329,150	1,293,973	1,615,452	1,268,036
Repairs and Maintenance	2,440,310	2,901,283	2,362,155	3,036,704
Solids Handling	847,246	2,190,398	1,831,793	861,768
Water	1,147,687	1,054,989	1,007,356	1,021,701
Professional Services	8,407,259	11,998,519	7,886,179	8,991,475
Insurance	1,227,736	1,161,822	997,672	1,097,763
All Other Expenses (2)	4,506,935	5,107,521	5,466,842	3,758,449
Capitalized Construction Costs	(5,774,554)	(3,946,075)	(3,459,667)	(3,518,438)
Depreciation	47,271,807	46,061,584	45,410,351	44,448,564
Total Operating Expenses	\$ 137,586,271	\$ 143,339,727	\$ 138,964,116	\$ 136,161,602

<sup>(1) 2002</sup> restated for December 31, 2002 prior period adjustments. Depreciation decreased \$2,639,240 from the amount originally reported, and accrued payroll expenses increased by \$144,800.

<sup>(2)</sup> Beginning in 2007 Reclassified Non-Operating Grant Expenses.

2007	2006	2005	2004	2003	2002
\$ 33,724,279	\$ 33,021,551	\$ 31,283,367	\$ 29,127,972	\$ 27,542,022	\$ 25,977,019
10,732,240	11,225,384	10,944,618	9,916,038	8,521,645	7,790,909
10,087,278	9,698,130	9,612,943	9,230,045	9,370,436	9,147,231
4,498,829	4,467,163	4,136,824	3,981,807	3,599,091	3,383,852
5,558,472	5,577,407	5,344,377	4,977,801	5,598,772	4,977,231
7,094,373	6,411,117	6,311,146	4,085,469	3,587,102	3,805,104
1,523,535	1,419,372	1,156,059	735,715	777,478	742,794
4,008,618	3,109,610	2,649,356	2,287,614	2,505,875	2,435,869
1,462,056	1,282,171	1,665,083	989,915	782,822	1,181,476
1,070,362	1,036,930	1,101,448	1,242,143	1,128,576	500,030
4,469,991	4,083,289	3,228,625	3,132,075	2,488,843	2,097,685
1,120,774	1,139,139	1,138,447	1,087,302	1,005,164	908,484
3,624,958	4,262,270	3,432,862	3,301,927	2,857,775	2,668,495
(3,771,300)	(3,678,392)	(3,225,433)	(3,287,046)	(3,432,918)	(3,564,485)
43,261,151	40,093,478	35,968,351	35,668,913	34,167,297	29,749,276
\$ 128,465,616	\$ 123,148,619	\$ 114,748,073	\$ 106,477,690	\$ 100,499,980	\$ 91,800,970

### NORTHEAST OHIO REGIONAL SEWER DISTRICT COMMUNITIES SERVED BY THE DISTRICT AND ESTIMATED POPULATION SERVED DECEMBER 31, 2011

	Estimated Service			Estimated Service	
Municipality	Population (1)		Municipality	Population (1)	
SUBDISTRICT 1	- I	_			-
Cleveland City	396,815				
SUBDISTRICT 2			SUBDISTRICT 2		
Bath Township	-	(3)	Mayfield Village	3,460	
Beachwood City	11,953		Middleburg Heights City	15,946	
Bedford City	-	(3)	Newburgh Heights Village	2,167	
Bedford Heights City	-	(3)	North Randall Village	1,027	
Berea City	19,093		North Royalton City	4,749	(2)
Boston Heights Village	553	(2)	Northfield Center Township	5,444	
Bratenahl Village	1,197		Northfield Village	3,677	
Brecksville City	13,656		Oakwood Village	1,570	
Broadview Heights City	15,701	(2)	Olmsted Falls City	7,000	
Brook Park City	19,212		Olmsted Township	3,032	
Brooklyn City	11,169		Orange Village	584	(2)
Brooklyn Heights Village	1,543		Parma City	81,601	
Cleveland Heights City	46,121		Parma Heights City	20,718	
Columbia Township	944	(2)	Pepper Pike City	2,028	
Cuyahoga Heights Village	638		Richfield Township	575	
East Cleveland City	17,843		Richfield Village	1,575	
Euclid City	181	(2)	Richmond Heights City	4,284	(2)
Garfield Heights City	28,849		Sagamore Hills Township	10,947	
Gates Mills Village	276	(2)	Seven Hills City	11,804	
Glenwillow Village	30	(2)	Shaker Heights City	28,448	
Highland Heights City	8,345		Solon City	171	(2)
Highland Hills Village	1,130		South Euclid City	21,784	
Hudson City	8,819	(2)	Strongsville City	23,713	
Independence City	7,133		Twinsburg City		(2)
Lakewood City	-	(3)	Twinsburg Township	632	(2)
Linndale Village	179		University Heights City	13,539	
Lyndhurst City	14,001		Valley View Village	2,034	
Macedonia City	11,188		Walton Hills Village	2,281	
Maple Heights City	23,138		Warrensville Heights City	13,542	
Mayfield Heights City	19,155		Willoughby Hills City	-	(3)
			Total Subdistrict 2	575,453	_
<b>Total Estimated Service Popul</b>	ation			972,268	_

<sup>(1)</sup> Based on 2010 U.S. Census Data

<sup>(2)</sup> Estimated population for the portion of the municipality within the service area of the District.

<sup>(3)</sup> Service population not applicable. District serves commercial properties only.



### NORTHEAST OHIO REGIONAL SEWER DISTRICT LARGEST CUSTOMERS OF THE DISTRICT AS OF DECEMBER 31, 2011 and NINE YEARS PRIOR

2011

		201	1	
				PERCENTAGE OF
	CONSUMPTION	AMOUNT		<b>OPERATING</b>
	MCF (1)	BILLED	RANK	REVENUE
SUBDISTRICT 1	· · · · · · · · · · · · · · · · · · ·			
Cuyahoga Metropolitan Housing Agency (2)	79,576.2	\$3,542,165	1	2.1%
City of Cleveland Water Filtration Plants	28,710.7	1,818,143	2	1.1%
Cleveland Clinic (2)	33,143.3	1,489,684	4	0.9%
Case Western Reserve University	20,003.1	896,273	5	0.5%
Cuyahoga County (2)	19,427.6	865,793	6	0.5%
Arcelor Mittal Steel (ISG Cleveland)	13,686.5	722,491	8	0.4%
Cleveland Board of Education	13,027.6	575,051	10	0.3%
Ferro Corporation (2)	9,690.7	440,914	12	0.3%
Inland Waters of Ohio	4,748.6	356,282	15	0.2%
Veterans Administration Hospitals (2)	6,275.4	290,169	16	0.2%
Cleveland Metroparks Zoo	5,058.9	289,774	17	0.2%
MetroHealth Medical Centers	4,768.7	269,854	18	0.2%
Cleveland State University	5,842.1	256,676	19	0.1%
Columbus Road Realty	5,404.5	244,647	20	0.1%
University Hospitals	-	-	-	-
Cleveland Thermal Energy Corporation	-	-	-	-
Synthetic Products	-	-	-	-
General Electric Company	-	-	-	
Ninth Street - Euclid Ltd	-	-	-	-
Holiday Inn	-	-	-	-
New Longwood Association	-	-	-	-
Clean Harbors			-	
Total Subdistrict 1	249,363.9	\$12,057,916		7.1%
SUBDISTRICT 2				
Aluminum Corporation of America	35,005.1	\$ 1,673,308	3	1.0%
Ford Motor Corporation	15,397.6	736,903	7	0.4%
NASA John H Glenn Research Center	15,775.3	592,951	9	0.3%
Forest City Management (2)	10,505.9	494,184	11	0.3%
Charter Steel	8,304.9	395,327	13	0.2%
Eaton Estates / Nagy Park	8,286.5	392,265	14	0.2%
Fairhill Towers LLC (Zehman & Wolfe Management)	4,937.1	229,162	21	0.1%
General Motors Corporation	-	-	-	-
Total Subdistrict 2	98,212.4	\$ 4,514,100		2.5%
Grand Total	347,576.3	\$16,572,016		9.6%

<sup>(1)</sup> One (1) MCF = one thousand cubic feet = 7,480 gallons.

Source: District accounting records and City of Cleveland Division of Water billing records.

<sup>(2)</sup> Amount represents Subdistrict 1 and Subdistrict 2 billings combined. Customer is listed in the Subdistrict where majority of consumption occurs.

	200		2	
				PERCENTAGE OF
CONSUMPTION	A	AMOUNT		OPERATING
MCF (1)		BILLED	RANK	REVENUE
` '				_
100,276.6	\$	2,825,027	1	2.2%
34,657.5		1,048,481	5	0.8%
47,640.0		1,330,894	3	1.0%
29,332.7		825,500	10	0.6%
31,377.4		845,920	9	0.6%
35,400.9		1,019,931	6	0.8%
34,825.1		982,549	7	0.8%
18,840.5		528,783	13	0.4%
-		-	-	0.0%
15,235.1		343,711	18	0.3%
-		-	-	0.0%
28,732.2		695,862	11	0.5%
13,745.3		382,594	17	0.3%
-		-	-	0.0%
21,911.2		574,810	12	0.4%
21,296.0		508,224	14	0.4%
14,067.6		399,335	16	0.3%
8,021.8		235,697	19	0.2%
8,393.2		198,738	21	0.2%
7,149.8		196,980	22	0.2%
6,572.6		185,617	23	0.1%
2,722.7		166,736	25	0.1%
480,198.2	\$	13,295,389		10.2%
35,040.7	\$	932,177	8	0.7%
52,797.5		1,420,525	2	1.1%
49,691.1		1,319,722	4	1.0%
17,956.0		499,140	15	0.4%
-		-	-	0.0%
-		-	-	0.0%
6,207.8		167,394	24	0.1%
10,122.8		233,032	20	0.2%
171,815.9	\$	4,571,990		3.5%
652,014.1	\$	17,867,379		13.7%

### NORTHEAST OHIO REGIONAL SEWER DISTRICT RATIO OF OUTSTANDING DEBT BY TYPE LAST TEN YEARS

	<u>2011</u>		<u>2010</u>		2009	2008
Debt by Type, In Thousands						
Revenue Bond Issues						
\$97,830 Series 1995	\$	- \$	-	\$	-	\$ -
\$68,280 Series 2005 (A)	38,19	00	43,660		48,925	53,985
\$126,055 Series 2007 (B)	117,33	80	119,645		121,865	124,000
\$336,930 Series 2010 (C)	336,93	80	336,930		-	-
Total Revenue Bonds	492,45	0	500,235		170,790	177,985
Ohio Water Development Authority Loans		-	-		-	-
Water Pollution Control Loans	478,27	'2	435,356		411,544	417,080
Other		-	-		-	-
Total All Debt	\$ 970,72	22 \$	935,591	\$	582,334	\$ 595,065
<b>Number of Customer Accounts (1)</b>	323,56	57	315,794		319,629	328,856
<b>Outstanding Debt Per Customer Account</b>	\$ 3,00	00 \$	2,963	\$	1,822	\$ 1,810
(1) For this schedule, Number of Customer Accounts	*					
is adjusted for Master Meter Communities as follow	VS.*					
Historical Number of Customer Accounts	200.0	20	202.020		206 501	211.025
(see pages 80 & 81)	309,8		302,838		306,791	311,937
Less Master Meter Communities		(3)	(3)		(3)	(3)
Add estimated number of customers in Master						
Meter Communities	13,7		12,959		12,841	16,922
Number of Customer Accounts	323,5	67 	315,794	·	319,629	328,856

<sup>\*</sup>The Master Meter Communities bill their customers

separately. Master Meter Communities are Hudson,

Richfield Village and Summit County.

Note: This schedule should be read in conjunction with Note 6 to the Audited Financial Statements for December 31, 2011.

- (A) The Series 1995 Bonds were refunded on December 20, 2005 and replaced by the Series 2005 Bonds.
- (B) The Series 2007 Bonds were issued on May 22, 2007.
- (C) The Series 2010 Bonds were issued on November 17, 2010.

	<u>2007</u>	<u>2</u>	<u> 2006</u>	:	<u>2005</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>
\$	_	\$	-	\$	-	\$ 68,415	\$ 72,415	\$ 76,175
	58,850		63,525		68,280	-	-	-
	126,055		-		-	-	-	-
	-		-		-	-	-	-
	184,905		63,525		68,280	68,415	72,415	76,175
	194		573		932	1,274	1,599	1,907
4	418,262	4	17,777		387,380	350,908	346,073	329,332
							 	 <u>-</u>
\$	603,361	\$ 4	81,875	\$ 4	456,592	\$ 420,597	\$ 420,087	\$ 407,414
<i>'</i>	334,850	3	25,389	3	328,417	330,190	325,292	325,022
\$	1,802	\$	1,481	\$	1,390	\$ 1,274	\$ 1,291	\$ 1,253
	318,515		308,769		312,093	313,043	308,197	308,809
	(4)		(4)		(4)	(4)	(4)	(4)
	16,339		16,624		16,328	 17,151	 17,099	 16,217
	334,850		325,389		328,417	 330,190	325,292	 325,022

### NORTHEAST OHIO REGIONAL SEWER DISTRICT DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN YEARS

Estimated	Cuyah	oga County	
Population	Unemployment	Total Personal	Per Capita
Served (1)	Rate (2)	Income (000's) (3)	Personal Income (3)
1,085,204	6.7%	45,703,641	33,322
1,085,071	6.8%	45,655,393	33,590
1,085,071	6.3%	47,818,353	35,521
1,041,392	6.1%	49,335,286	37,082
1,032,670	5.5%	51,236,686	39,134
1,027,184	6.1%	52,893,000	40,838
1,026,500	6.8%	53,946,514	42,051
1,015,500	9.2%	52,802,000	41,391
1,280,122	9.5%	52,898,050	41,347
1,025,881	9.9%	n/a	n/a
	Population Served (1) 1,085,204 1,085,071 1,085,071 1,041,392 1,032,670 1,027,184 1,026,500 1,015,500 1,280,122	Population Served (1) Unemployment Rate (2)  1,085,204 6.7% 1,085,071 6.8% 1,085,071 6.3% 1,041,392 6.1% 1,032,670 5.5% 1,027,184 6.1% 1,026,500 6.8% 1,015,500 9.2% 1,280,122 9.5%	Population Served (1)         Unemployment Rate (2)         Total Personal Income (000's) (3)           1,085,204         6.7%         45,703,641           1,085,071         6.8%         45,655,393           1,085,071         6.3%         47,818,353           1,041,392         6.1%         49,335,286           1,032,670         5.5%         51,236,686           1,027,184         6.1%         52,893,000           1,026,500         6.8%         53,946,514           1,015,500         9.2%         52,802,000           1,280,122         9.5%         52,898,050

Note - Items indicated "n/a" were not available as of the date of this report.

<sup>(1)</sup> Sources are District administrative records, 2010 U.S.Census, and U.S. Census Block Data as presented in the Northeast Ohio Areawide Coordinating Agency Magic 2001 Database.

<sup>(2)</sup> Sources are District administrative records, County of Cuyahoga, Ohio Comprehensive Annual Financial Report for 2005 and U.S. Department of Labor/Bureau of Labor Statistics. Cuyahoga County is significantly the same as the District's service area.

<sup>(3)</sup> U.S. Department of Commerce, Bureau of Economic Analysis. Cuyahoga County is significantly the same as the District's service area.

## NORTHEAST OHIO REGIONAL SEWER DISTRICT PRINCIPAL EMPLOYERS OF CUYAHOGA COUNTY, OHIO AS OF DECEMBER 31, 2011 and NINE YEARS PRIOR

		2011			2002	
	Number of Employees (1) FTE*		Percentage of Total County	Number of Employees (1) FTE*		Percentage of Total County
Employer Name (1)	12-31-2011	Rank (1)	Employment (2)	12-31-2002	Rank (1)	Employment (2)
Cleveland Clinic Health System	34,000	1	5.14%	21,500	1	2.74%
U.S. Office of Personnel Management	15,095	2	2.28%	10,820	2	1.38%
University Hospitals	13,726	8	2.07%	8,256	9	1.05%
Giant Eagle Inc.	10,311	4	1.56%	- (3)		•
Progressive Corp.	8,612	S	1.30%	- (3)		•
Summa Health System	8,000	9	1.21%	- (3)	ı	•
Cuyahoga County	7,859	7	1.19%	9,750	3	1.24%
State of Ohio	7,792	∞	1.18%	9,582	4	1.22%
United State Postal Service	7,362	6	1.11%	6,000	S	1.15%
Group Management Services Inc.	7,242	10	1.09%	- (3)		1
Cleveland Municipal School District	1	ı		7,980	7	1.02%
Metro Health System	ı	ı	ı	6,450	8	0.82%
Ford Motor Company	ı	ı	1	6,425	6	0.82%
LTV Corporation		1	-	5,450	10	%69.0
Total	119,999		18.13%	95,213		12.13%
Total Cuyahoga County Employment (2)			662,000			785,000

Department of Labor, Bureau of Labor Statistics.

<sup>\*</sup> Full-Time Equivalent.

<sup>(1)</sup> Sources are Crain's Cleveland Business, December 2011 and March 2002.

Cuyahoga County is significantly the same as the District's service area.

<sup>(2)</sup> Sources of total employment for Cuyahoga County, Ohio are District administrative records, Cuyahoga County, Ohio Comprehensive Annual Financial Report for 2005, and U.S.

<sup>(3)</sup> Employment outside of top ten for noted reporting year, therefore no data is presented.

### NORTHEAST OHIO REGIONAL SEWER DISTRICT MISCELLANEOUS OPERATING STATISTICS LAST TEN YEARS

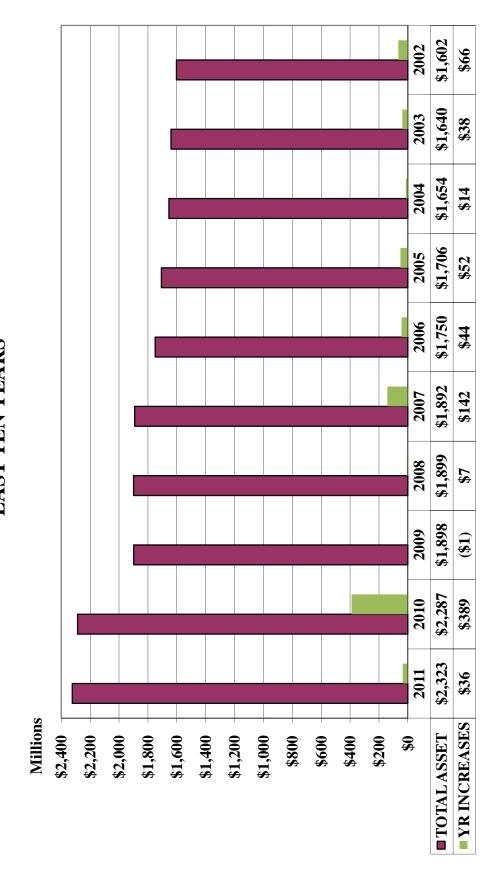
	2011	2010	2009	2008
TREATMENT PLANT FLOW				
Billions of gallons of sewage				
treated per plant:				
Easterly	41.9	30.9	31.2	36.1
Southerly	51.5	39.2	39.1	43.8
Westerly	12.6	9.0	10.1	10.8
Total	106.0	79.1	80.4	90.7
Total sewage treated, in MCFs (1)	14,171,123	10,574,866	10,748,663	12,125,668
MCFs billed, total District (6)	4,096,885	4,195,507	4,267,959	4,507,357
STAFFING LEVELS				
Number of employees:				
Plant Operations & Maintenance (5)	352	357	353	363
Engineering	52	54	56	57
Finance (7) (8)	41	47	47	47
Human Resources (2) (4)	17	17	19	14
Information Technology (2)	19	20	21	19
District Administration (4) (7) (9)	54	50	47	46
Legal (9)	10	14	13	14
Administration & External Affairs (8)	25	18	16	16
Watershed Programs (5)	72	63	62	58
Total	642	640	634	634
<b>Budgeted employees, total District</b>	680	679	668	660

- (1) Conversion factor: 1 MCF (thousand cubic feet) = 7,480 gallons.
- (2) Reclassified from District Administration beginning in 2002.
- (3) Restated 2005 for City of Cleveland Subdistrict 2 and City of Cleveland Heights.
- (4) Safety and Security reclassified from Human Resources to District Administration beginning in 2005.
- (5) Watershed Programs reclassified from Plant Operations & Maintenance to Watershed Programs.
- (6) Restated 2010 MCF's billed.
- (7) Reclassified Internal Audit from Finance to District Administration in 2009.
- (8) Reclassified Customer Service from Finance to Administration & External Affairs in 2011.
- (9) Reclassified Records Management from Legal to District Administration in 2011.

Source: Various District records.

2007	2006	2005	2004	2003	2002
35.3	34.4	38.4	40.6	40.4	37.3
45.3	45.8	46.6	44.2	43.1	37.2
10.0	9.6	10.4	10.5	11.0	10.4
90.6	89.8	95.4	95.3	94.5	84.9
12,112,299	12,005,348	12,754,011	12,740,642	12,633,690	11,350,267
4,756,809	4,745,269	4,969,948 (3	4,930,817	5,094,136	5,191,506
396	404	412	404	383	382
65	70	66	66	61	54
42	50	49	50	49	48
15	17	21	47	44	41
21	20	19	18	20	19
56	44	43	17	18	20
8	8	9	8	8	9
8	7	4	-	-	-
	_	-	-	-	
611	620	623	610	583	573
662	676	672	677	637	634

# NORTHEAST OHIO REGIONAL SEWER DISTRICT CUMULATIVE ASSET GROWTH LAST TEN YEARS





### NORTHEAST OHIO REGIONAL SEWER DISTRICT CAPITAL ASSET STATISTICS LAST TEN YEARS

	2011	2010	2009
Number of Buildings			
<u>Operations</u>			
Southerly Plant	39	39	39
Easterly Plant	18	18	18
Westerly Plant	16	16	16
Outlying Pump Buildings	7	7	5
Total Operations	80	80	78
Administration			
District Administration	1	1	1
Environmental Maintenance and Services Center	4	4	4
Total Offices	5	5	5
Total Buildings	85	85	83
Miles of Interceptor Sewers Installed Annually*	5.55	3.95	0.40
Number of Outlying Systems			
Sewage Collection System			
Interceptor Sewers & Tunnels	21	21	21
Inter-Community Relief Sewers	27	26	25
Automated Regulators	25	25	25
Pumping Stations	7	7	6
Force Mains	4	4	3
Total Sewage Collection System	84	83	80
Support Facilities			
Floatables Control Sites	10	10	10
Biofilter Odor Control Sites	8	8	8
Rain Gauge Sites	25	25	25
Lakeview Dam	1	1	1
Total Support Facilities	44	44	44
<b>Total Outlying Systems</b>	128	127	124
Acres of Land			
<u>Operations</u>			
Southerly Plant	311.2	311.2	311.2
Easterly Plant	92.6	92.6	77.7
Westerly Plant	13.4	13.4	14.5
Administration			
District Administration	2.6	2.6	2.6
Environmental Maintenance and Services Center	14.7	14.7	14.7
<b>Total Acres, Operations and Administration</b>	434.5	434.5	420.7

<sup>\*</sup>Total interceptor sewers are in excess of 200 miles.

Source: District accounting and engineering records.

2008	2007	2006	2005	2004	2003	2002
38	36	36	36	35	36	36
18	18	18	18	18	18	16
16	16	16	17	17	17	17
5	5	5	5	5	6	6
77	75	75	76	75	77	75
1	1	1	1	1	2	2
4	4	4	4	4	4	4
5	5	5	5	5	6	6
82	80	80	81	80	83	81
0.99	0.89	3.52	5.04	0.53	3.75	0
21	21	21	21	21	21	21
24	24	24	21	18	17	17
25	25	25	25	25	27	27
6	6	6	6	6	7	7
3	3	3	3	3	3	3
79	79	79	76	73	75	75
10	10	10	10	5	5	5
8	8	8	8	7	5	5
25	25	25	25	25	25	25
1	1	1	1	1	1	1
44	44	44	44	38	36	36
123	123	123	120	111	111	111
311.2	311.2	311.2	311.2	311.2	311.2	311.2
77.7	77.7	77.7	77.7	77.7	77.7	77.7
14.5	14.5	14.5	14.5	14.5	14.5	14.5
2.6	2.6	2.6	2.6	2.6	1.5	1.5
14.7	14.7	14.7	14.7	14.7	14.7	14.7
420.7	420.7	420.7	420.7	420.7	419.6	419.6





### NORTHEAST OHIO REGIONAL SEWER DISTRICT HISTORICAL NUMBER OF CUSTOMER ACCOUNTS LAST TEN YEARS

	2011	2010	2009	2008
Subdistrict 1				
Cleveland (1)	125,832	121,009	122,201	128,142
Subdistrict 2				
Master Meter - Suburbs (2)	3	3	3	3
Direct Service - Suburbs (1)	183,985	181,826	184,587	183,792
Subtotal	183,988	181,829	184,590	183,795
Total Customers	309,820	302,838	306,791	311,937

<sup>(1) 2002</sup> through 2006 exclude inactive accounts.

<sup>(2)</sup> The Master Meter Suburbs, which bill their customers separately, had approximately 16,624 accounts at the end of 2006. Master Meter communities are East Cleveland, Hudson, Richfield Village and Summit County. The City of Hudson became a Master Meter community in 1998. Commencing January 2008, the City of East Cleveland became a direct service community billed by the City of Cleveland in SubDistrict II.

2007	2006	2005	2004	2003	2002	
130,616	129,428	133,054	137,746	132,541	133,611	
130,010	127,420	155,054	137,740	132,341	133,011	
4	4	4	4	4	4	
187,895	179,337	179,035	175,293	175,652	175,194	
187,899	179,341	179,039	175,297	175,656	175,198	
210.515	200.760	212 002	212.042	200 107	200,000	
318,515	308,769	312,093	313,043	308,197	308,809	

### NORTHEAST OHIO REGIONAL SEWER DISTRICT ANNUAL METERED BILLING QUANTITIES LAST TEN YEARS (IN THOUSANDS OF CUBIC FEET)

	2011	2010	2009	2008
Subdistrict 1 Cleveland	1,881,996	1,946,380 (4)	1,915,736	2,127,084
Subdistrict 2 Direct Service - Suburbs (3)	2,005,569	2,078,834 (4)	2,189,464	2,184,458
Master Meter - Suburbs (1)	209,320	170,293	162,759	195,815
Subtotal	2,214,889	2,249,127	2,352,223	2,380,273
Total Service Area	4,096,885	4,195,507	4,267,959	4,507,357

- (1) Consumption of Master Meter Suburbs is presented at 80% of total consumption which is the billing basis. Commencing January 2008, the City of East Cleveland became a direct service community billed by the City of Cleveland in SubDistrict 2.
- (2) Restated 2005 for consumption adjustment.
- (3) For 2002-2005, NASA was categorized as a Direct Bill customer in Subdistrict 1. Beginning in 2006, NASA has been categorized as a Subdistrict II customer to properly reflect consumption totals.
- (4) Restated 2010 for consumption adjustment.

2007	2006	2005	2004	2003	2002
2 217 007	2 200 5 62	2 270 5 47	2 270 <22	2.405.126	2 ((2 (02
2,217,887	2,209,563	2,370,567	2,379,632	2,495,126	2,662,602
2,250,184	2,215,147	2,288,026 (2)	2,241,819	2,287,825	2,231,962
288,738	320,559	311,109	309,366	311,185	296,942
2,538,922	2,535,706	2,599,135	2,551,185	2,599,010	2,528,904
4,756,809	4,745,269	4,969,702	4,930,817	5,094,136	5,191,506

### NORTHEAST OHIO REGIONAL SEWER DISTRICT SUMMARY OF REVENUES, EXPENSES, DEBT SERVICE AND DEBT SERVICE COVERAGE

### LAST TEN YEARS

(In Thousands of Dollars)

	2011		2010		 2009
Operating Revenue	\$	172,722	\$	166,851	\$ 164,776
Non-Operating Revenue		3,674		3,273	3,366
Total Revenues		176,396		170,124	 168,142
Operating Expenses (Exclusive of depreciation) (2)		90,314		97,278	93,554
Transfer to Rate Stabilization Account		3,000			 
Total Expenses		93,314		97,278	93,554
Net Revenues Available for Debt Service	\$	83,082	\$	72,846	\$ 74,588
Total Revenue Bond Debt Service (1),(3)	\$	15,370	\$	15,375	\$ 15,373
Coverage on Revenue Bond Debt Service		5.41		4.74	4.85
Total All Debt Service (1)	\$	59,974	\$	60,821	\$ 59,430
Coverage on Total Debt Service		1.39		1.20	1.26

(1) Net Revenues are first used to pay debt service on Revenue Bonds and second to pay debt service on loans from the Ohio Water Development Authority (OWDA) and Water Pollution Control Loan Fund (WPCLF). The annual Debt Service Requirements on these obligations for the ten years ended December 31, 2011 were:

	2011		2010	2009	
Revenue Bond Issues and Debt Service					
\$97,830 Series 1995	\$	-	\$ -	\$	-
\$68,280 Series 2005 (A)		7,514	7,520		7,517
\$126,055 Series 2007 (B)		7,856	7,855		7,856
\$336,930 Series 2010 (C)					
Total Revenue Bond Debt Service		15,370	15,375		15,373
OWDA Debt Service		-	-		-
WPCLF Debt Service		44,604	45,446		44,057
Total All Debt Service	\$	59,974	\$ 60,821	\$	59,430

- (A) The Series 1995 Bonds were refunded on December 20, 2005 and replaced by the Series 2005 Bonds.
- (B) The Series 2007 Bonds were issued on May 22, 2007.
- (C) The Series 2010 Bonds were issued on November 17, 2010.
- (2) 2002 restated for December 31,2002 prior period adjustment of \$144,800 accrued payroll.
- (3) Bonds and loans are secured by a pledge of and lien on revenues of the District, after payment of operating and maintenance costs, and on monies and investments comprising the Construction Funds and Revenue Bond Debt Service Deposit. Loans are subordinate to the Bonds.

 2008	 2007	 2006	 2005	 2004	 2003	 2002
\$ 162,271 14,047 176,318	\$ 159,055 15,575 174,630	\$ 150,154 10,421 160,575	\$ 145,297 4,850 150,147	\$ 134,283 3,577 137,860	\$ 129,875 6,434 136,309	\$ 130,758 18,388 149,146
91,713	85,205	82,319	78,780	70,808	66,333	62,052
 91,713	85,205	 82,319	 78,780	 70,808	 66,333	 62,052
\$ 84,605	\$ 89,425	\$ 78,256	\$ 71,367	\$ 67,052	\$ 69,976	\$ 87,094
\$ 15,375	\$ 10,174	\$ 7,490	\$ 7,935	\$ 7,935	\$ 7,930	\$ 7,934
5.61	8.79	10.45	8.99	8.45	8.82	10.98
\$ 58,140	\$ 54,905	\$ 44,257	\$ 42,552	\$ 42,029	\$ 35,886	\$ 35,984
1.46	1.63	1.77	1.68	1.60	1.95	2.42
2008	 2007	2006	2005	2004	2003	2002
\$ 7,517	\$ 7,514	\$ 7,490	\$ 7,935	\$ 7,935	\$ 7,930	\$ 7,934
7,858	2,660	-	-	-	-	-
15,375	10,174	7,490	7,935	7,935	7,930	7,934
204	409	409	409	409	408	3,136
 42,561	 44,322	 36,358	 34,208	 33,685	 27,548	 24,914
\$ 58,140	\$ 54,905	\$ 44,257	\$ 42,552	\$ 42,029	\$ 35,886	\$ 35,984

### NORTHEAST OHIO REGIONAL SEWER DISTRICT SEWAGE SERVICE RATES RATE HISTORY - LAST TEN YEARS

Fiscal Years		SUBDISTRICT	TRICT 1			SUBDIS	SUBDISTRICT 2	
During Which		Standard	Homes	Homestead (2)	Star	Standard	Homestead (2)	ead (2)
Rates Were Effective	Rate (1)	% Change	Rate (1)	% Change	Rate (1)	% Change	Rate (1)	% Change
2002	21.10	7.7	14.25	6.7	26.60		17.80	9.9
2003	22.70	7.6	15.30	7.4	27.95	5.1	18.70	5.1
2004	24.40	7.5	16.45	7.5	29.40		19.70	5.3
2005	26.20	7.4	17.70	7.6	30.95	5.3	20.80	5.6
2006	28.10	7.3	18.95	7.1	32.60	5.3	21.90	5.3
2007	30.85	8.6	20.75	9.5	35.10	7.7	23.55	7.5
2008	33.85	6.7	22.75	9.6	37.85	7.8	25.40	7.9
2009	37.15	6.7	24.95	6.7	40.90	8.1	27.45	8.1
2010	40.75	6.7	27.35	9.6	44.25	8.2	29.70	8.2
2011	44.75	8.6	30.05	6.6	48.00	8.5	32.25	8.6

<sup>(1)</sup> Per thousand cubic feet (MCF) of water consumed.

## Industrial Waste Surcharge

An additional charge is billed to industrial and other types of customers discharging wastewater which contains substances requiring more extensive treatment than effluent from residential customers. The amount of this Industrial Waste Surcharge is calculated in accordance with formulas set forth in the Rate Resolution which take into account concentrations of suspended solids, biological oxygen demand and chemical oxygen demand based on waste loading determined by analysis or otherwise.

## Minimum Quarterly Billing

Each customer of the District is charged a minimum quarterly amount for sewage service equal to the class of service rate applicable to the metered water usage of 1,000 cubic feet (7,480 gallons).

<sup>(2)</sup> These rates were first established in the 1991 fiscal year.



### NORTHEAST OHIO REGIONAL SEWER DISTRICT CAPITAL IMPROVEMENT PROGRAM USES AND SOURCES OF FUNDS FOR THE YEARS ENDED DECEMBER 31, 2012 THROUGH 2021 (In Thousands of Dollars)

		2012	2013	2014	2015
USES OF FUNDS					
Sewage Treatment Plant Improvements					
Westerly	\$	636	\$ 11,059	\$ 6,150	\$ 780
Southerly		68,258	84,093	30,568	37,632
Easterly		24,047	 25,980	 29,198	3,435
Sub-Total	'	92,941	121,132	65,916	41,847
Interceptors/Rehabilitation		21,724	17,917	1,144	7,772
Combined Sewer Overflow					
Control Program		114,952	125,034	149,910	83,512
Information Technology & Other					
Minor Equipment		19,292	 18,224	 11,138	11,617
TOTAL	\$	248,909	\$ 282,307	\$ 228,108	\$ 144,748
SOURCES OF FUNDS					
WPCLF Loans (1)	\$	61,823	\$ 53,536	\$ 35,000	\$ 35,000
Net Bond Proceeds		179,086	224,771	155,108	109,298
Internally Generated Funds		8,000	4,000	38,000	450
TOTAL	\$	248,909	\$ 282,307	\$ 228,108	\$ 144,748

<sup>(1)</sup> Subject to appropriation and allocation and can not be expected with any degree of certainty.

2016	 2017	 2018	 2019	2020		2020 2021		TOTAL	
\$ 6,729	\$ 6,135	\$ 2,411	\$ 2,155	\$	2,423	\$	3,279	\$ 41,757	
35,427	61,941	24,337	21,753		24,459		33,105	421,573	
 5,102	 21,236	 8,344	 7,458		8,386		11,350	144,536	_
47,258	89,312	35,092	31,366		35,268		47,734	607,866	
12,266	39,795	27,253	30,309		23,581		23,331	205,092	
70,306	100,317	193,144	245,849		120,280		46,277	1,249,581	
5,335	1,500	1,500	1,500		1,500		1,500	73,106	
\$ 135,165	\$ 230,924	\$ 256,989	\$ 309,024	\$	180,629	\$	118,842	\$ 2,135,645	_
									-
\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$	35,000	\$	35,000	\$ 395,359	
96,665	188,924	205,989	266,024		128,629		65,842	1,620,336	
 3,500	7,000	 16,000	 8,000		17,000		18,000	119,950	_
\$ 135,165	\$ 230,924	\$ 256,989	\$ 309,024	\$	180,629	\$	118,842	\$ 2,135,645	=

### **Prepared by the Department of Finance**

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Keeping our
Great Lake
Great.

